

# ANNUAL 2020 REPORT





# CITY OF PENTICTON 2020 ANNUAL REPORT

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# Contents

|   |           |   |           |
|---|-----------|---|-----------|
| <b>Our Vision</b>   | <b>4</b>  |   |           |
| <b>Message from Mayor John Vassilaki</b>                            | <b>5</b>  |   |           |
| <b>Your City Council</b>  | <b>6</b>  |   |           |
| <b>Council Highlights for 2020</b>                                  | <b>7</b>  |   |           |
| <b>Committees Active in 2020</b>                                    | <b>8</b>  |   |           |
| <b>Your City by the Numbers</b>                                     | <b>9</b>  |   |           |
| <b>Council Priorities 2020-2022</b>                                 | <b>10</b> |   |           |
| <b>Message from the CAO</b>   | <b>11</b> |   |           |
| <b>2021 Initiatives</b>   | <b>12</b> |   |           |
| <b>Divisions &amp; Departments</b>                                  | <b>16</b> |   |           |
| Chief Administrative Officer  | 17        |   |           |
| Finance & Administration  | 18        |   |           |
| Finance   |           |   |           |
| Procurement & Inventory   |           |   |           |
| Land Administration   |           |   |           |
| Communications & Engagement   |           |   |           |
| Corporate Services  |           |   |           |
| Human Resources & Safety  |           |   |           |
| Information Technology &<br>Geographic Information Systems (IT/GIS) |           |   |           |
| <b>Community Services</b>   | <b>22</b> |   |           |
| Facilities  |           |   |           |
| Recreation & Culture  |           |   |           |
| Museum & Archives   |           |   |           |
| Economic Development  |           |   |           |
| <b>Penticton Public Library</b>                                     | <b>24</b> |   |           |
|   |           | <b>Infrastructure</b>                                 | <b>25</b> |
|   |           | Electric Utility                                      |           |
|   |           | Engineering (Design, Water & Wastewater<br>Treatment) |           |
|   |           | Public Works (Roads, Utilities, Parks & Fleet)        |           |
|   |           | <b>Development Services</b>                           | <b>27</b> |
|   |           | Development Engineering                               |           |
|   |           | Planning & Land Use                                   |           |
|   |           | Building & Licensing                                  |           |
|   |           | Bylaw Services  |           |
|   |           | <b>Penticton Fire Department</b>                      | <b>29</b> |
|   |           | <b>RCMP</b>   | <b>30</b> |
|   |           | <b>Financial Statements</b>                           | <b>31</b> |
|   |           | <b>Development Cost Charges (DCCs)</b>                | <b>72</b> |
|   |           | <b>Municipal Grant Program</b>                        | <b>74</b> |
|   |           | <b>Permissive Tax Exemptions</b>                      | <b>76</b> |
|   |           | <b>Revitalization Tax Exemptions</b>                  | <b>80</b> |



## OUR VISION

A vibrant, innovative,  
healthy waterfront city focused on  
sustainability, community and  
economic opportunity.



# Message from Mayor John Vassilaki

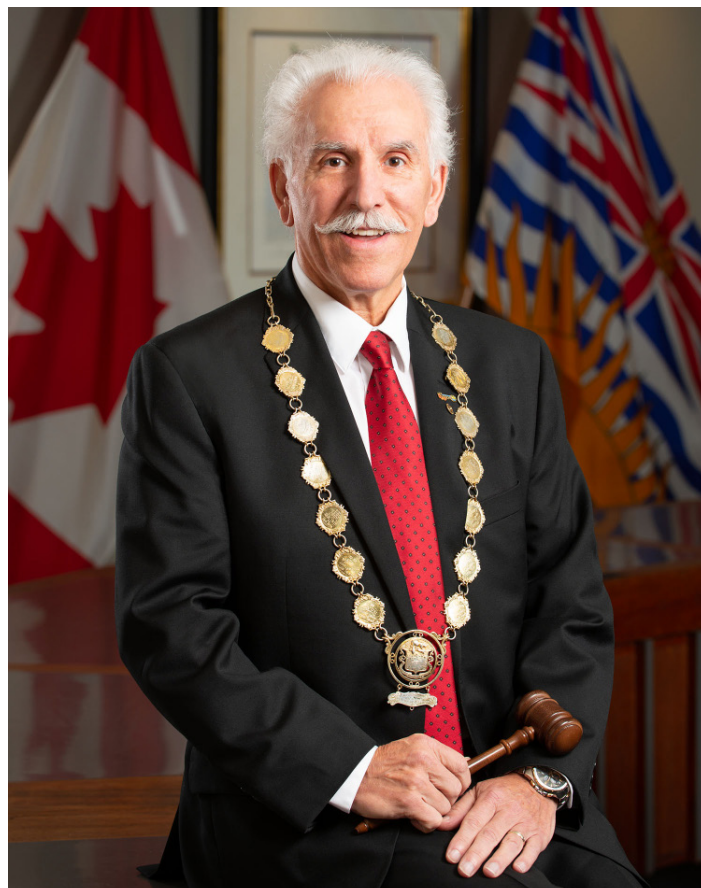
Welcome to the City of Penticton's 2020 Annual Report, presented on behalf of Council and staff. Despite a year of unprecedented challenges, these pages reflect on achieved accomplishments that have helped us build resiliency to work toward recovery. Decisions made have been structured around our three strategic priorities, striving to create a stronger, safer and higher quality of life for all citizens.

2020 was a year focused on sorting through changes so plentiful, they could fill an entire annual report. Looking back, each month offered an unfamiliar set of events that challenged leaders and policy makers, tested frontline workers and inconvenienced many. Long established practices, plans and procedures that had occurred at a particular time and place in the past were no longer valid, as were – in some cases – the replaced alternatives and solutions. Likewise, the duration and extent of the changes we faced were equally uncertain. Services were stopped and places closed, followed by resumptions and openings, followed by more stoppages and closures. Determining what was happening now was seldom the issue; the issue was in knowing how long the current state would last and what would come next.

This environment of change, triggered primarily by the arrival of COVID-19 in March, formed the backdrop against which many of the City's key decisions were made. Yet despite the ups and downs of 2020, progress took place on a number of initiatives that were either new or had carried over from 2019.

Of particular note, 2020 marked the year the much-needed and long sought-after Penticton Trade and Conference Centre hotel was transformed from a wish-list amenity to a reality project with the securing of a signed agreement to build a 100-room hotel adjacent to the South Okanagan Events Centre. The year also saw the finalization of another long-time vision: the successful adoption of the Lake to Lake official bicycle route connecting Skaha Lake to Okanagan Lake. And on the subject of getting around, 2020 kicked off a much-needed Transportation Master Plan, examining all our different modes of transportation. It also involved staff working with the airline industry to attract a new carrier to our airport.

The City also saw progress on initiatives aimed at helping our residents, including developing additional options for child care, with plans for a new facility at Edmonton Avenue,



working with residents to ensure their homes are better protected against the threat of wildfire and continuing to explore new ways to engage and listen to residents through technology.

Concerning the pandemic, Council updated its strategic priorities to respond to changes brought about by COVID-19, introduced financial reliefs for residents and businesses, and established a task force to develop priorities and provide recommendations on how to successfully and smoothly restart our local economy.

To learn more about the City of Penticton during 2020, take a moment to review the pages of this annual report. The information it contains looks back in detail at the year's work, projects and goals and the City's overall progress towards achieving positive outcomes in the strategic areas of Asset and Amenity Management, Community Safety and Community Vitality.

Mayor John Vassilaki  
City of Penticton



## Your City Council

### Council's Roles

Council's key roles for leading the community are to:

- Make informed decisions for, and in the interest of, the community.
- Anticipate and provide for the community's local service needs.
- Determine policies and programs for the community.
- Set priorities to guide staff and committees.
- Be fiscally prudent and accountable.
- Be open and transparent.
- Champion and advocate for Penticton.
- Have an "enabling effect" through bylaws and regulations.
- Develop a foundation for economic development.
- Actively promote the diversity and growth of the community and local economy.
- Expand relationships with First Nations, other levels for government and other agencies.
- Bring people together through committees, volunteer opportunities and events.
- Support and recognize volunteer efforts.



# Council Highlights for 2020

Council met virtually with Provincial Ministry representatives at the Union of BC Municipalities (UBCM), as follows:

- Mayor and Council met with Minister Selina Robinson, who was at the time responsible for Municipal Affairs and Housing. Council discussed concerns regarding the impacts of shelter services and sought ministerial leadership in providing transparent, safe and mutually beneficial services in our community.
- In addition, Council met with Attorney General David Eby regarding the City's continued struggles with repeat and prolific offenders – and requested collaboration with local governments. The Minister discussed with Council the challenges and opportunities involving our judicial framework.



## Council Advocacy Work

- Council executed a Memorandum of Understanding between the City and One Sky Community Resources in support of developing a new child care facility on Kiwanis Park, making progress toward addressing Penticton's child care shortage.
- Council established an Economic Recovery Task Force to support local business in response to COVID-19.
- Council approved a pilot project to allow the responsible consumption of alcohol in designated public spaces.
- City Council established three strategic priorities that will guide the direction of the City through 2022: Asset & Amenity Management, Community Safety and Community Vitality.
- Council initiated the Transportation Master Plan process.
- Council approved the Lake-to-Lake All Ages and Abilities (AAA) Bicycle Route proposed preferred options and established a secure bike locker downtown.
- Council supported the application for grant funding for the City of Penticton FireSmart program.
- Council continued support of the City's Age Friendly Action Plan.





## Committees Active in 2020

### Agriculture Advisory Committee

- Councillor Julius Bloomfield

### Arts, Creative & Cultural Innovation Advisory Committee

- Councillor Judy Sentes

### Community Sustainability Advisory Committee

- Councillor Julius Bloomfield

### Economic Prosperity and Development Services Advisory Committee

- Mayor John Vassilaki
- Councillor Campbell Watt

### Heritage & Museum Advisory Committee

- Councillor Judy Sentes

### Parks & Recreation Advisory Committee

- Councillor Jake Kimberley

### Penticton and Ellis Creek Restoration Select Committee

- Councillor Frank Regehr

### Safety and Security Advisory Committee

- Mayor John Vassilaki
- Councillor Katie Robinson
- Councillor Jake Kimberley

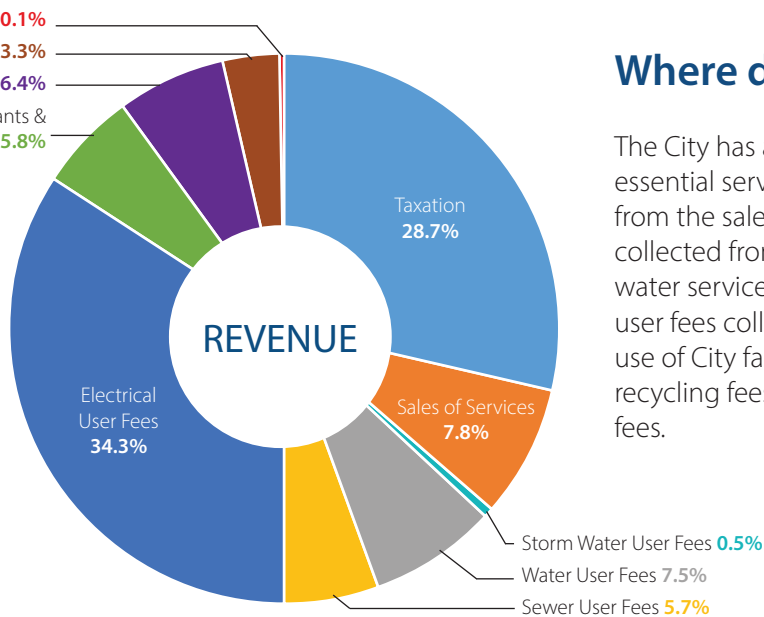




# Your City by the Numbers

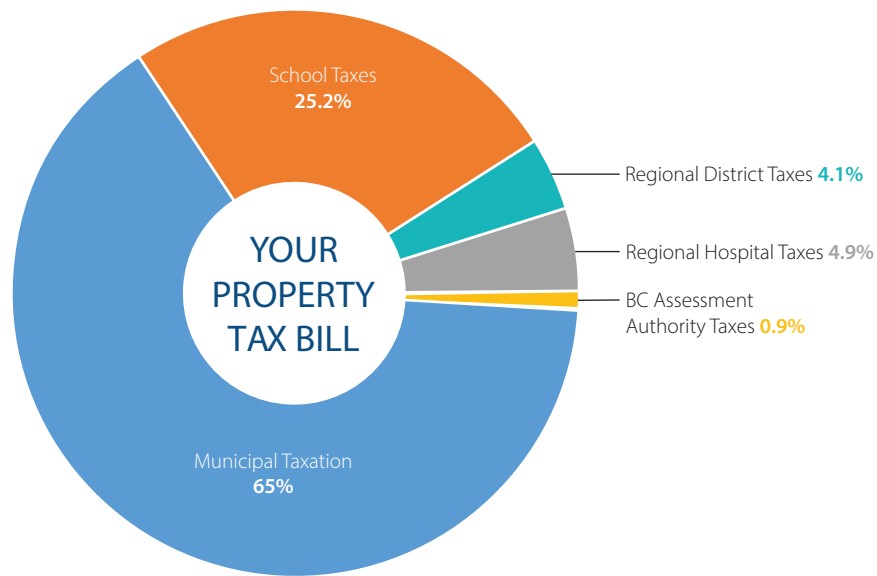
## Where does City revenue come from?

The City has a number of sources of revenue to fund the essential services it provides. Over 34% of City revenues come from the sale of electricity to residents, followed by 29% in taxes collected from residents and businesses. The sale of sewer and water services makes up a further 13%, and 8% comes from user fees collected for various programs and services, including use of City facilities such as the recreation centre, garbage and recycling fees, building and licensing fees, transit and parking fees.



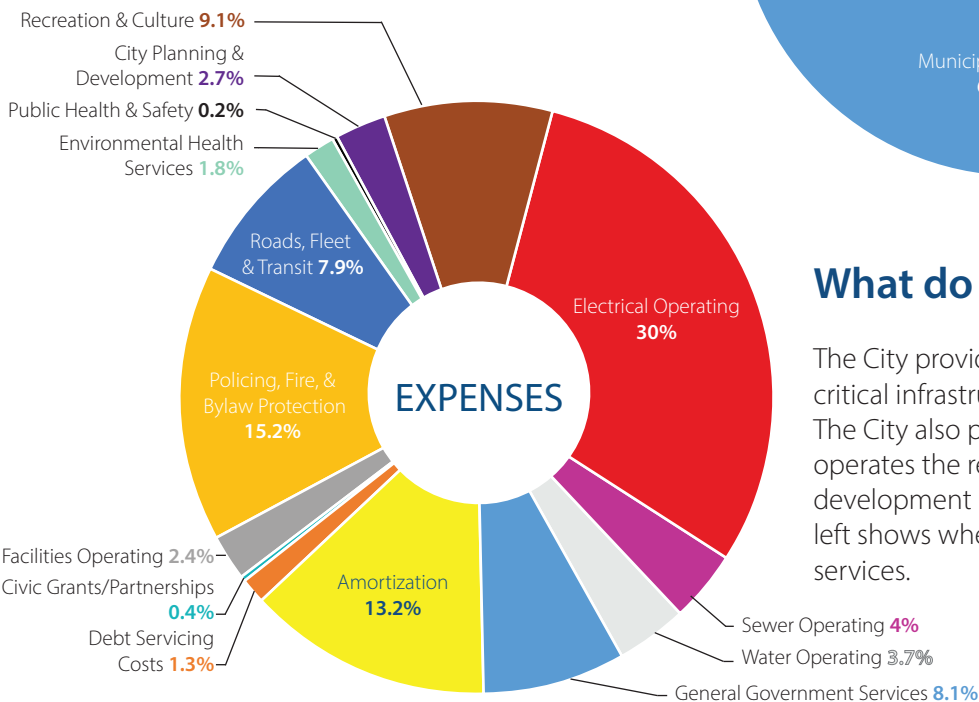
## Taxes

Did you know that the City collects taxes on behalf of other levels of government? Only 65% of the amount on your annual tax notice goes to the City, with the remaining 35% going to the School District, BC Assessment, the Regional District of Okanagan-Similkameen and the Regional Hospital District.



## What do taxes and utility fees fund?

The City provides a range of services to its citizens, including critical infrastructure like streets, water, sewer and electricity. The City also provides police and fire protection services, operates the recreation and cultural facilities and provides development services to assist businesses. The chart to the left shows where the City spends its money to provide these services.



# COUNCIL PRIORITIES 2020-2022



## VISION

*A vibrant, innovative, healthy waterfront city focused on sustainability, community and economic opportunity.*

## MISSION

*Penticton will serve its residents, businesses and visitors through good governance, partnership and the provision of effective and community focused services.*

### ASSET & AMENITY MANAGEMENT

The City of Penticton will ensure the services we provide to our residents and visitors are reliable and cost effective by proactively investing into our natural and built assets.

#### Strategic Initiatives and Actions

- Identify service levels and costs for all community owned assets and services.
- Review our amenities and investigate ways to maximize their usage and value while exploring innovative service delivery options with regional and other partners.
- Review agreements and determine fee structures to reflect the fiscal realities and affordability for users of services.
- Promote continuous improvement on our Asset Management processes.
- Modernize the DCC Bylaw to reflect current growth and appropriate distribution of infrastructure costs.
- Ensure City land is maximized to its full potential.

### COMMUNITY SAFETY

The City of Penticton will support a safe, secure and healthy community.

#### Strategic Initiatives and Actions

- Engage Criminal Justice system through collaborative approaches to reduce the impact of prolific offenders on the community.
- Continuing engagement with BC Housing and Interior Health to reduce or mitigate the effect of health issues in the community.
- Enhance safety through partnerships with other service delivery agencies.
- Improve resident and visitor confidence through engagement, protection, prevention and enforcement.
- Invest in appropriate human assets and technology to keep our community safe and secure.

### COMMUNITY VITALITY

The City of Penticton, guided by the Official Community Plan, will promote the economic wellbeing and vitality of the community.

#### Strategic Initiatives and Actions

- Support the community in economic recovery from the impacts of the COVID-19 health crisis.
- Attract and promote sustainable growth and development.
- Expand and invest in safe multi-modal transportation options including the 'Lake to Lake' connection.
- Utilize best management practices and strategies related to climate change adaptation and mitigation activities.
- Encourage environmentally sustainable development including renewable energy initiatives.
- Continue Downtown revitalization focused on cleanliness, safety, vibrancy and sustainable infrastructure.

# Message from the CAO

**O**n behalf of City staff, I am pleased to present the 2020 Annual Report. This serves to highlight the work completed in 2020 and sets out our goals and objectives for the coming year as we continue to strive for excellence in service delivery, value for dollars and community vitality.

2020 was full of challenges; constant change was the only predictability, but it was also full of innovation and cooperation. City staff worked collaboratively with Union locals to address issues related to COVID-19 financial consequences and provide relief to tax payers. These relief measures included a one-time tax credit, waiving building permits for projects less than \$100,000, waiving late penalties on business licences and providing the early payment discount to all utility customers.

As we look forward to the coming year, I am proud of the work our team of staff and Council has done to navigate this global pandemic and feel we are well positioned for the future and realization of Penticton's potential.

I wish to thank City Council for their continued support, our residents and businesses for their engagement and participation in civic initiatives, and our City staff for their tireless work and commitment to the community we serve.



*Donny van Dyk*

Chief Administrative Officer,  
Donny van Dyk





## ASSET & AMENITY MANAGEMENT

The City of Penticton will ensure the services we provide to our residents and visitors are reliable and cost effective by proactively investing into our natural and built assets.

### 2021 Initiatives

- Advance the Asset & Amenity Management Council priority, which involves a broad approach to understand and recommend solutions for the services and costs of our City assets.
- Implement the City's Capital Borrowing Program for debt financing capital projects.
- Focus on planning for investment and growth within the North Gateway Investment Area.
- Conduct roof replacements at Fire Halls 201 & 202 and the City Yards main building.
- Replace the ice plant refrigeration system at McLaren Arena.
- Update the Development Cost Charges Bylaw.
- Implement asset management software to improve decision-making.
- Inspect Penticton bus stops and generate prioritized action list.
- Improve Electrical System Reliability for Sendero Canyon development.
- Conduct efficiency improvements and succession planning in the Electrical department.
- Conduct wastewater treatment plant replacements to provide capacity and address maintenance issues.
- Upgrade the Wilson Street Lift Station and install a generator.
- Review opportunities and design a facility for managing sewer residuals and composting.
- Research and implement dam safety compliance solutions to upgrade Ellis 4 Dam.
- Replace two existing fire rescue trucks with one new rescue engine having enhanced technology.



## COMMUNITY SAFETY

The City of Penticton will support a safe, secure and healthy community.

### 2021 Initiatives

- Implement innovative solutions to address public washroom vandalism and safety issues.
- Draft and propose a Safer Streets Bylaw.
- Develop the Safety & Security Improvement Program using the Crime Prevention through Environmental Design (CPTED) method.
- Strengthen the Information Technology Cyber Security Program against cyber threats.
- Develop a Substance Use Addictions Community Action Plan.
- Develop and implement a Family Reunification Fund.
- Reduce RCMP response times for priority calls and increase crime solve rates.
- Perform FireSmart work funded by a Community Resiliency Grant.
- Host the Wildfire Training Symposium for Wildland Urban Interface.



## COMMUNITY DESIGN

The City of Penticton, guided by the Official Community Plan, will promote the economic wellbeing and vitality of the community.

## 2021 Initiatives

- Evaluate the Diesel Peak Shaving Pilot Project at the Okanagan Lake Pump Station.
- Develop a Source Water Protection Plan for Okanagan Lake.
- Address increased waste and recycle collection at parks and beaches.
- Refresh the Regional District of Okanagan-Similkameen (RDOS) Transit Future Action Plan for Penticton.
- Conduct a strategic review of racquet sport facilities.
- Hire a Sustainable Construction official (one-year contract) to review adherence to BC Energy Step Code requirements and promote sustainable building practices.
- Update soil stability mapping to provide better information on land slips and geotechnical events.



## MISSION

Penticton will serve its residents, businesses and visitors through good governance, partnership and the provision of effective and community-focused services.

## 2021 Initiatives

- Enhance the financial reporting on the use and benefits of DCC funds.
- Implement the Provincial centralization of Home Owner Grant applications.
- Conduct a review of the beach and mobile vending programs to identify new opportunities.
- Develop a Mental Health Strategy.
- Continue developing recovery plans for recreation and culture services.
- Develop an operational plan for Cleland Theatre.
- Support and pursue future events to facilitate destination development.
- Implement IRONMAN Canada triathlon and ancillary events.
- Enhance online procedures within Building Services for permitting and licensing.
- Oversee organizational development transitions within the Penticton Fire Department.
- Ratify a new collective agreement with the International Association of Fire Fighters, Local 1399.
- Evaluate emergency management programs with a focus on emergency preparedness and response activities.
- Assess Penticton Public Library's online services to ensure needs are being met.
- Assess and expand the Library's public programming.
- Continue the Library's ongoing review of core circulation services.



# DIVISIONS & DEPARTMENTS

## Chief Administrative Officer

### Finance & Administration

- Finance
- Procurement & Inventory
- Land Administration
- Communications & Engagement
- Corporate Services
- Human Resources & Safety
- Information Technology & Geographic Information Systems (IT/GIS)

### Community Services

- Facilities
- Recreation & Culture
- Museum & Archives
- Economic Development

### Penticton Public Library

## Infrastructure

- Electric Utility
- Engineering (Design, Water & Wastewater Treatment)
- Public Works (Roads, Utilities, Parks & Fleet)

## Development Services

- Development Engineering
- Planning & Land Use
- Building & Licensing
- Bylaw Services

## Penticton Fire Department

RCMP





# Chief Administrative Officer

## What We Do

The Chief Administrative Officer is the primary link between City Council, staff and the community. The CAO supports Council as it sets policy and strategic priorities, provides leadership to ensure the implementation of Council directives, interacts with community groups and other government agencies, and provides the overall leadership and vision to the City's Leadership team.

## 2020 Achievements

Restructured and streamlined the City's senior leadership team to ensure efficiencies and optimize service delivery.

Realigned the Economic Development department with Sports and Events to rebuild and strengthen connections.

Provided a focused forum for Council to update the City's Strategic Priorities, reflecting our community's changing needs and ensuring operational goals and service levels were aligned.

Oversaw the Emergency Operations Centre (EOC) during the COVID-19 outbreak and the Christie Mountain wildfire crisis.

Pursued Penticton Airport initiatives, encouraging economic stimulus and recovery.





# Finance & Administration

## What We Do

### Division

The Finance and Administration Division is responsible for the financial administration of the City, the procurement of goods and services, the delivery of innovative information technology services, the administration of over 500 City properties, managing employee and labour relations, informing residents through communications and engagement, and organizing and preparing agendas and minutes for Council and Committee meetings. The division is led by the General Manager of Finance and Administration and includes: Finance, Communications & Engagement, Corporate Services, Land, Human Resources & Safety, Information Technology & Geographic Information Systems, Land Management, Procurement & Inventory and Services.

### General Manager's Office

The General Manager of Finance and Administration (GMFA) provides strategic financial advice to City Council. The GMFA is the City's Risk Manager, responsible for administering the risk management and insurance program. The GMFA leads business planning and reporting, and is leading the development and implementation of the Asset & Amenity Management Council Priority.

### Finance

The Finance Department is comprised of Accounting, Budget, and Revenue and Collections. This department provides financial leadership to the City, delivers transactional services and relevant reporting to both internal and external users for their decision-making purposes, and maintains controls to safeguard the City's financial resources. We are responsible for coordinating with each City department to establish a Five Year Financial Plan and ensure spending compliance with the Financial Plan. We also manage the City's investments and coordinate in-year forecasts, annual updates to Fees and Charges, and annual Budget presentations to Council. Further, Finance is also responsible for billing and collecting a variety of service fees and taxes. These include fees for the City's electricity, water and sewage utilities as well as property taxes. We also provide collection services on behalf of a number of external organizations as their taxes are included in the City's property tax notices.

### Procurement & Inventory Services

The Procurement & Inventory Services Department manages all of the City's purchasing processes, ensuring they follow an established competitive process, including coordinating all requests for proposals and bids for contracts. We also manage the City inventory through a consistent and efficient service delivery model and ensure appropriate disposal of City assets when they become obsolete or reach the end of their life cycle.

## Land Administration

The Land Management Department manages all City land sales and purchases, and administers the beach vending and mobile vending programs. Our department is also responsible for over 500 City-owned properties, which includes over 40 residential and commercial tenancies. Our staff ensures legal requirements are met for various land transactions. We are also relied upon to provide legal research, data and title and company searches to all City departments.

## Communications & Engagement

In Communications & Engagement, we're focused on engaging with residents to seek input to inform Council about community interests and priorities. In addition, we keep residents informed about City operations plus decisions and directions from Council.



## 2020 Facts & Stats

### Finance

- Issued approximately **1,300** accounts receivable invoices
- Approximately **12,750** accounts payable invoices processed to issue approximately **6,500** cheques
- Approximately **165** Cemetery sales
- **39.4%** e-billed utility accounts (up **3.2%** from 2019)
- **19,862** utility accounts billed each month
- **575** utility customers moving in and out of properties each month on average
- **1,620** phone calls to Utilities staff and **2,825** calls fielded by reception staff each month on average
- Of the **10,360** Home Owner Grants claimed, **50.15%** were done electronically (up **13.36%** from 2019)
- The 2020 Annual Property Tax Sale was deferred to 2021
- **2,105** walk-in customers and **1,584** City Hall drop box payments processed by cashiers each month on average
- **20,000+** payments received online each month

### Procurement & Inventory

- **663** purchase orders issued, totaling **\$4.4M**
- **3,940** inventory withdrawals processed, totaling **\$2.1M**
- **\$2.7** million saved by obtaining quotes

### Land Administration

- Prepared agreements for:
- **20** residential tenancies
- **95** leases and licences-to-use
- **12** beach vendors in 12 locations and 4 concessions
- **19** net metering for solar energy
- **13** Crown Leases/Licence of Occupation
- **42** Land Title Office documents registered
- **4** property purchases/land swaps

### Communications & Engagement

- Hosted **17** projects through the shapeyourcitypentiction.ca online engagement platform, resulting in **6,500** registered participants
- Sent **43** email updates to **~5,000** engagement newsletter subscribers with updates on active projects
- **21** feedback activities with a total of **4,496** people participating
- Combined social media followership is over **13,500**
- Video program reached **109,442** views

## Corporate Services

Corporate Services is responsible for organizing and preparing the agendas and minutes for Council and Council Committee meetings, providing leadership on the City's records management practices, maintaining and preserving City records and managing Freedom of Information and Protection of Privacy issues and requests.

## Human Resources & Safety

Human Resources & Safety is responsible for developing and managing corporate programs related to employee and labour relations, recruitment and selection, compensation, safety and employee well-being, training and development, benefits and payroll. Human Resources & Safety provides comprehensive strategies, programs, policies, services and consultation to support the City's exceptional people resources and meet organizational objectives. We are also responsible for overseeing four collective agreements and relationships with three union organizations representing City staff.

## Information Technology and Geographic Information Systems (IT/GIS)

The primary purpose of IT/GIS is to support City departments and other affiliated organizations with their daily use of IT services through quality customer service. To do this, we provide a secure and stable technology infrastructure which delivers reliable IT services and solutions to over 400 users.

## 2020 Facts & Stats

### Corporate Services

- 8 Public Hearings
- 13 Committee of the Whole meetings
- Managed the process for 39 open Council meetings, 20 regular meetings and 6 special Council meetings
- Processed 31 Freedom of Information requests and 46 bylaws
- 8 active Council Committees logged 50 meetings
- 30 recommendations received from Council Committees

### Human Resources & Safety

- 415 general resumes received
- 47 external and internal postings for 60 positions, with 2,120 applicants
- 17 internal only postings for 32 positions, with 82 internal applicants
- 43 positions filled by external applicants
- 40 positions filled by internal applicants
- 361 accounts created for all staff in the new Safety and Staff Development Platform, BIS
- 20,798 safety-related forms completed digitally through BIS
- Implemented New Return to Work Program: 5 lost-time claims, with 100% Return to Work
- 10 medical aid claims
- Reduced claims cost from \$164,031 to \$18,711
- 100 staff completed safety-related training





## 2020 Achievements

Mitigated COVID-19 financial risk to the City by drafting a revenue anticipation bylaw to ensure adequate cash flow and locking in investments prior to deposit rates falling.

Supported the development of a COVID-19 relief package for the public.

Completed the initial phase of the Asset and Amenity Management initiative.

Developed a new capital budgeting process, resulting in a funding envelope/Capital Prioritization Framework hybrid model.



Launched online credit card payments for Accounts Receivable, taxes and burn permit payments.

Sourced sanitizers and personal protective equipment to keep staff safe and ensure the continued operation of essential City services.

Implemented bar coding and scanning for inventory products, creating efficiencies by eliminating manual data entry.

Facilitated in the relocation of all tenants of the former Shielings Motel.

Launched a new version of the City's website, penticton.ca.

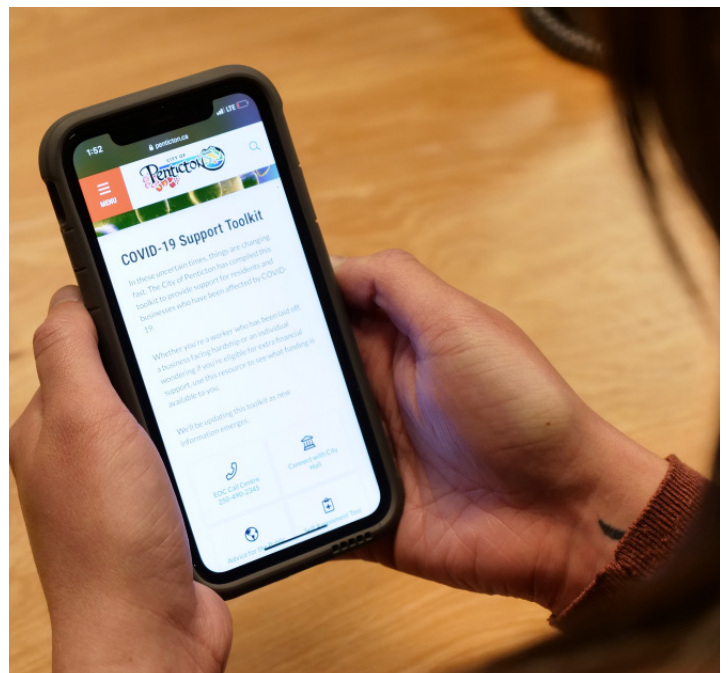
Expanded and managed communication offerings during the Christie Mountain wildfire with daily news conferences and supported the emergency operations centre during the Christie Mountain wildfire.

Conducted multi-topic community engagement open houses attended by 400+ residents.

Facilitated technology solutions transition to remote working and online Council meetings.

Enhanced employee supports by developing and facilitating 'Staying Connected' webinars available to all City staff.

Developed key GIS field applications such as the hydrant inspection collector, water main flushing and sanitary sewer flushing applications.





# Community Services

## What We Do

### Division

Contributing to a healthy community and enhancing quality of life are the overarching priorities of the Community Services division. Led by the General Manager of Community Services, we welcome residents and visitors to our many recreation facilities and parks, where we deliver a wide range of recreation programs and services for people of all ages. We design, operate and maintain City-owned buildings, and through the Museum & Archives, we support preservation of the heritage and history of our community. Our Economic Development office identifies opportunities to support economic growth including attracting sports and events that promotes the City as an event destination.

### Facilities

The Facilities Department is responsible for planning, design, construction, operations and maintenance of City-owned and leased buildings. We ensure they operate at optimum efficiency to enable other City departments and lessees to effectively deliver services and programs to the community.

### Recreation & Culture

In Recreation & Culture, we promote and contribute to a healthy community and enhance the quality of life for Penticton residents and visitors through planning, management and delivery of recreation, aquatics, events and festivals, and active living opportunities. We partner with volunteers, community members and private sector providers to support recreation and wellness opportunities in our city.

### Museum & Archives

At the Penticton Museum & Archives, we are committed to the presentation, preservation and interpretation of Penticton's history and heritage. We work with local heritage and natural history groups and are active in provincial heritage and museum affairs. Within Archives, we collect and preserve the documentary and photographic history of the region and serve as an important resource for researchers and City staff.

### Economic Development

In Economic Development, our mandate is to increase the economic vitality of Penticton. To do this, we collaborate with stakeholders – like community businesses, potential investors, not-for-profit organizations and social service agencies – as well as with Council and City staff to identify opportunities to support economic growth. We promote the City of Penticton as an event destination and contribute to a healthy and vibrant community by attracting, developing and facilitating festivals and sporting events in the City. Goals include extending the event season into non-peak periods as well as encouraging economic impact benefits and vibrancy in our community.



## 2020 Facts & Stats

### Facilities

- Responsible for **25** major buildings
- Buildings range from **10-90** years in age (average **42** years)
- Floor area of City buildings ranges from **100** to **250,000** square feet (about **650,000** square feet in total)

### Recreation & Culture

- **2,500+** aquafit participants
- **762** Red Cross swim lesson participants
- **9,000+** pool reservations
- **1,290+** hours of ice bookings
- **1,300+** hours of park and field bookings
- **\$14,000+** grant funds to support recreation program delivery

### Museum & Archives

- **3,621** museum visits
- **200** archives visitors
- **30** programming events, including school events
- **3** temporary exhibits
- **24** volunteers

*\*Museum & Archives was closed for approximately 5 months in 2020 (March 17 to August 18)*



## 2020 Achievements

Completed a 5-year capital plan for City-owned facilities (including Spectra facilities).

### In response to COVID-19:

Facilities operations continued with a reduced workforce.

Managed the gradual reopening of facilities.

Many of the Facilities protocols and procedures were updated.

Staff adjusted operations to meet provincial, health authority, and operational requirements and will continue until all Facilities and services are fully operational.

Developed and adapted COVID-19 compliant children's swim lessons, Aquafit classes, and child and adult recreation programs.

Offered free family P.L.A.Y. kits to the community to keep families active and engaged while the Penticton Community Centre was closed.

Supported the return to play for many local sport associations including swim club, lacrosse, soccer, baseball and hockey associations.

Launched a virtual sculpture tour map of all public sculptures located within Penticton.

Introduced a new School Board swim program for Queen's Park Grades 4/5, involving 80 students participating in 4 lessons.

Created three successful grant applications.

Presented a special exhibit interpreting 110 years of scouting in Penticton.

Launched a series of popular craft activity kits to be distributed free to the community.

### In response to COVID-19:

Created the Covid Recovery Task Force and associated business supports.

Airport recovery: Supported the development of a new airport website.

Love Local campaign: Created a highly visible campaign to highlight community strength and resiliency, providing support to local businesses.

Restructured the Economic Development department and implemented other cost-saving measures including cancelling FutureBiz.





# Penticton Public Library

## What We Do

At the Penticton Public Library, we have a mandate to promote literacy, meet the information needs of our community and offer programming opportunities for residents of all ages. In addition to physical and digital book collections, which are the most traditional service offered at a library, we also offer technical services such as the Integrated Library System (Catalogue), information technology training and support, and reference services to assist with research. We also offer programs for adults, youth and children.

## 2020 Facts & Stats

- 18,452 active resident card holders
- 165,566 items circulated plus 91,084 digital items
- 95,668 items in the collection
- 11,449 reference questions answered
- 15 exams proctored
- 72,966 visitors welcomed to the library and 91,357 online
- 297 programs (both in-person and online) attended by 18,925 people (in-person and viewed)
- 223% increase in database use
- 1,158 items borrowed from or lent to other libraries

## 2020 Achievements

Conducted ongoing assessments to expand programming and outreach.

Implemented a Library of Things of non-traditional library materials for loan to the public.

Continued to support the community with services during the COVID-19 shutdown with:

Online programming.

Increased online collections.

Library takeout for curbside service.

Continued to take advantage of consortia purchasing in cooperation with other BC Libraries where possible.

Adopted best practices for outcome-based evaluation of program and services.

Completed a circulation services assessment examining the potential for savings vis-à-vis hours, service models and the Integrated Library System (ILS).





# Infrastructure Division

## What We Do

### Division

The Infrastructure Division is responsible for overseeing many of the City's operations that enable our residents to go about their daily life. Led by the General Manager of Infrastructure, on a daily basis, we plan, design, construct, operate and maintain infrastructure assets like electrical distribution systems, roads, bridges, water treatment and distribution networks, and sewer collection and treatment systems. We also collect garbage and recycling, set utility rates and administer conventional and custom transit.

The division includes the Electric Utility, Engineering and Public Works departments.

### Electric Utility

The Electric Utility Department is responsible for overseeing the operations, maintenance and ongoing improvement of the City of Penticton's electrical distribution system. We manage the electrical distribution systems, electrical meters, traffic signals and street lighting.

### Engineering

The Engineering Department consists of the Design Branch, Water Treatment Branch and Waste Water Treatment Branch. We are responsible for the planning, design and construction administration of the road and pedestrian network, the water distribution system, the wastewater collection system and the storm water drainage system.

We are responsible for operating, maintaining, planning and administering design and construction for the water and wastewater treatment plants, water reservoirs, water pump stations and sewage lift stations. We also keep record drawings and issue Special Event Road Closure Permits.

### Public Works

The Public Works Department consists of the Utilities Branch, the Roads & Drainage Branch, the Parks Branch and the Fleet Branch. We keep our community safe by bringing clean, safe drinking water to your door, providing irrigation water to the agricultural areas, operating and maintaining our City owned dams, and providing a reliable sanitary sewer system and storm-water drainage system. We manage the roads in our community, as well as the parks and cemetery, and we collect your garbage and recycling. To help support these services, as well as those delivered by other departments, we also manage the City's fleet of vehicles.

## **i** 2020 Facts & Stats

### Public Works

- Maintained and supported: **185** City fleet mobile units, **120** City fleet small equipment, **53** Regional District of Okanagan-Similkameen fleet, **17** licensed fleet and **36** small equipment for City Fire Department, **21** generators, and **35** RCMP fleet
- Maintained **260** km of roads/lanes, **160** km of sidewalks, **256** km of water mains, **93** km of storm water mains and **171** km of sewer mains
- **4,000** kg of sewage waste compost produced
- Collected through contract: **4,352** tonnes of garbage and **1,774** tonnes of recyclables, and **2,137** tonnes of yard waste
- **38** km of trails / walkways, **109** acres turf, **16** sport fields and **10** playgrounds
- **6** beach locations and **6** off-leash dog areas
- **470+** pieces of furniture, **180+** hanging baskets, **250+** litter receptacles and **130+** irrigation systems

### Engineering

- **5.55** billion litres of water pumped from Okanagan Lake station to the Penticton Water Treatment Plant
- **17.9** million litres/day required for average daily water demand
- **0.88** billion litres drawn from Penticton Creek
- **4,630,700** m<sup>3</sup> of wastewater received
- **376** litres/day discharged per person into the sewer system on average
- The average cost to treat a cubic meter (**1,000** litres) of wastewater was **53** cents
- **7,567,363** kg of biosolids produced and trucked to Campbell Mountain Landfill for composting
- **391,000** m<sup>3</sup> of reclaimed water recycled for use as irrigation in City parks and golf courses

### Electric Utility

- **4** substations feeding **21** distribution circuits
- **4,006** power poles (**2,721** wood, **1,285** steel)
- **2,698** distribution transformers
- **379** km of overhead power lines
- **185** km of underground cables
- **3,409** streetlights
- **40** traffic signals
- **6** pedestrian crossing signals

## **gears** 2020 Achievements

Successfully transitioned to a COVID-19 service delivery model and implemented budget savings to help address the projected 2020 revenue shortfalls.

Addressed or assisted with the following emergencies: Ellis Creek and Okanagan Lake flooding risks, Creekside Road landslide, Christie Mountain wildfire and Woodstock Road undermining.

Asset Management Software Implementation: Completed inputting and building the models for the linear assets in the Assetic software. Point assets and tangible capital assets will be addressed in 2021.

Completed the multi-decade-long voltage conversion project. The entire City is now on one primary voltage, 12kV.

Completed a report on power generation alternatives. Commissioned the peak shaving diesel option at the Okanagan Lake Raw Water Pump Station. Data collection and analysis will take place in 2021.





# Development Services

## What We Do

### Division

Led by the Director of Development Services, staff from the Development Services Division are in a unique position to oversee many municipal processes that support development in our community – from long-range planning and approvals, through to construction, monitoring and occupancy. We engage in a broad range of work including land use regulation and policy, economic and social development, ensuring compliance of development and business-related bylaws, and supporting the funding and delivery of new infrastructure related to development.

### Development Engineering

Working in close partnership with Planning & Land Use and Building & Licensing, Development Engineering ensures that infrastructure built as part of new development meets established standards and conforms to City bylaws. Additionally, we serve as a liaison between Public Works and Penticton's development and design community.

### Planning & Land Use

Within Planning & Land Use, we manage land use policy and regulations for the City with the goal of achieving a livable city with a high quality of life. We are often the first point of contact for development in Penticton, and we ensure all development aligns with City bylaws and policies, including the Official Community Plan. We also oversee the community sustainability program, including climate action commitments, as well as addressing social development issues such as affordable housing, homelessness policy, childcare and seniors' issues.

## 2020 Facts & Stats

### Development Engineering

- **160** work orders exceeding **\$654,000** of work in the installing and upgrading of services for new construction
- Approximately **79** new lots in both major and minor subdivisions

### Planning & Land Use

- **223** applications received
- **126** units proposed
- **79** lots proposed

## Building & Licensing

In Building & Licensing, we help ensure buildings are safe and there are consistent standards for construction and development in Penticton. We also use licensing and other regulations to guide where various types of businesses can operate, and some specialized uses such as liquor licensing. We interact regularly with residents, local businesses and other stakeholders, providing information and education on how to meet City and provincial regulations, and enforcing these requirements as needed.

## Bylaw Services

Bylaw Services provides citizens with a variety of services related to regulatory issues. Our purpose is to enhance community safety, improve livability and be a complement to RCMP services. The department is committed to the delivery of professional bylaw education and enforcement in a timely and effective manner in accordance with Council direction. We also manage the delivery of the dog control program.

## 2020 Achievements

Pivoted operations to meet COVID-19 restrictions and continue a high level of customer service and keep projects on track.

As part of the community pride and positive public space activation, partnered with the Downtown Penticton Association for the Nanaimo Square 'Pop Up Piano' project.

Launched the Food Security Strategy and Climate Action Plan update as part of the Official Community Plan implementation.

## 2020 Facts & Stats

### Building & Licensing

- **\$99,236,906** in total construction value
- **732** Building Permits issued including 38 single-family houses
- **700** Building Permits closed
- **4,305** construction projects inspected
- **3,297** active business licences (including **133** non-profit and **238** active short-term (vacation) rentals)
- **195** Building & Licensing enforcement case files
- **\$1,506,349.87** in permit and licensing revenue

### Bylaw Services

- **4,000+** complaint files
- **3,320** Bylaw Offence Notices/tickets
- **\$71,380** in ticketing revenue
- **45** vehicles towed
- **4,000+** sharps collected from public spaces

Initiated online payments for building permits.

Enhanced community 'hot spot' safety and security patrols by foot, truck, bike and ATV.

Relocated the Bylaw Services office/team to a new downtown location.

Assisted Provincial Health Officers with COVID-19/ social distancing investigations and public education.





# Penticton Fire Department

## What We Do

At the Penticton Fire Department (PFD), we support a safe community and enhance the quality of life for our citizens by responding to emergencies including fires and motor vehicle accidents to help minimize injuries and loss of life or damage to property. We also help prevent fires and other emergencies through public education and inspections to ensure properties meet fire regulations and other safety requirements.

## 2020 Facts & Stats

- 2 fire stations and 1 training facility
- 19 pieces of firefighting apparatus
- 4,500 hours of firefighter training, estimated course work 500 hours, no auxiliary training for 2020 due to COVID-19
- 2,256 emergency response incidents
- 1,420 fire and life safety inspections

## 2020 Achievements

Developed a COVID-19 pandemic plan and business operations plans for the City.

Operated the Emergency Operations Centre for COVID-19, floods, landslides and wildfires.

Delivered a COVID-19-compliant remote Wildfire Training Symposium, training over 200 firefighters provincewide in wildfire operations.

Conducted initial attack and ongoing operational response to the Christie Mountain wildfire.

Completed wildfire mitigation and fuel management work for high hazard areas around Penticton.





# RCMP

## What We Do

Our mission as the Penticton RCMP service is to serve and protect the community, and work in partnership with the community to deliver a responsive and progressive police service. We promote respect for rights and freedoms, the law and democratic traditions, and we treat all people equally and with respect in accordance with our core values.

## 2020 Achievements

Increased the size and improved the safety characteristics of the Forensic Ident Lab to handle highly toxic illegal narcotics more safely.

Rolled out online reporting to report non-violent crimes where there are no witness or suspects, and which deal with property under \$5,000.

Reorganized the Records section with one municipal watch clerk assigned to each watch.

Created the E Watch program, a fifth watch which allocates additional members working during peak period hours, allowing more proactive time for the members.

Utilized a reserve constable who is an expert in crime reduction and prolific offender management, working with the crime analyst to focus enforcement efforts on our prolific offenders.

Created a Wellness Committee for all categories of employees to encourage a stronger, healthier workforce, boost and maintain employee morale.

## 2020 Facts & Stats

- 21,898 calls for service
- 605 charges forwarded
- 1,293 prisoners lodged
- 120 Police Dog Service interventions
- 179 forensic identification files
- 382 Victim Services referrals
- 121 impaired driving investigations
- 23 distracted driving investigations
- 351 Motor Vehicle Act violation tickets
- 197 motor vehicle collision investigations
- 14 Restorative Justice referrals
- 597 volunteer hours
- 4 COVID-19 tickets



A close-up photograph of a person's hands writing on a document with a pen. The person is wearing a blue shirt. The background is blurred, showing another person's hands resting on the document. The overall tone is professional and focused.

# FINANCIAL STATEMENTS

|   |           |
|---|-----------|
| <b>Chief Financial Officer's Report</b> | <b>32</b> |
| <b>Audit Report</b>                     | <b>34</b> |
| <b>Financial Statements</b>             | <b>37</b> |
| <b>Development Cost Charges (DCCs)</b>  | <b>72</b> |
| <b>2020 Municipal Grant Program</b>     | <b>74</b> |
| <b>2020 Permissive Tax Exemptions</b>   | <b>76</b> |
| <b>2020 Revitalization Exemptions</b>   | <b>80</b> |

# Chief Financial Officer's Report

May 2021

Your Worship and Members of Council,

I am pleased to present the City of Penticton's 2020 Annual Financial Report for the year ended December 31, 2020 as required by Sections 98 and 167 of the Community Charter.

The audited financial statements and supplementary financial schedules have been prepared by City staff in conformance with generally accepted accounting principles as prescribed by the Public Sector Accounting Standards (PSAS) of the Chartered Professional Accountants of Canada. Management maintains systems of internal budgetary and accounting controls that provide assurance for safeguarding of assets and the reliability of information. These systems are monitored and evaluated by management.

These statements were audited by BDO Canada LLP, and their responsibility is to express an opinion as to whether the financial statements prepared by management present fairly the financial position of the City as at December 31, 2020. In their opinion the "consolidated financial statements present fairly, in all material respects, the consolidated financial position of the City as at December 31, 2020."

Operating results from 2020 saw an increase in the City's net financial assets of \$15.0 million, bringing its total net financial assets to \$57.5 million. This resulted in an overall improvement of its accumulated surplus by 3.7%, with a total now of \$380 million.

Consolidated revenues for the City increased to \$122.9 million in 2020, a 1.4% increase over 2019. This increase is attributable to the increase in taxation revenue and an increase in grant revenues including the COVID-19 Restart Grant and various capital grants received. The increase in taxation revenues was offset by a one-time tax credit that was offered to our taxpayers to assist citizens through the initial financial impacts of COVID-19.

Consolidated expenditures were \$109.3 million – a decrease of 0.65% from 2019 – which is mainly attributed to the City's swift actions to close city facilities and reduce services early in 2020 in an effort to offset revenue losses and meet public health orders.

The general revenue fund saw an overall surplus of \$1.3 million with revenues coming in at \$90.8 million, a decrease



of 1.3% from 2019. Revenues decreased as a result of City closures due to COVID-19, such as the Community Centre, combined with the reduction in School Taxes for businesses, which reduced overall Collections for Other Governments. These reductions were partially offset by an increase in grants for the COVID-19 Restart Grant and various capital grants.

Expenditures in 2020 were \$89.5 million, a decrease of 1.3% from 2019. The main drivers behind this decrease are expense reductions due to COVID-19, a significant reduction in Transfers to Other Governments for the reduced School Taxes, and partially offset by additional transfers to reserves for unspent COVID-19 Restart Grant funds.

Given the impact of COVID-19, the City undertook a number of steps in 2020 to assist the community. In addition to the one-time tax credit to taxpayers, the City provided a two-month penalty-free grace period for tax payments, free metered parking from March through December, waived building permit fees for home renovations under \$100,000, waived late penalties on overdue business licences, provided the 10% early payment discount to all utility customers, deferred the annual tax sale for 2020 to 2021 and postponed the planned Development Cost Charges increase to 2021. Late in 2020 the City also established a COVID-19 task force to work with business leaders to collaboratively develop strategies to restart the community.



## Chief Financial Officer's Report (cont.)

As with many municipalities, the City continues to promote sustainable growth and development while supporting the community in economic recovery. At the same time, the City remains dedicated to addressing its aging infrastructure and enhancing safety while mitigating the effects of the many social issues that are causing security concerns within the community. The City's 2021 Corporate Business Plan focuses on Asset and Amenity Management, Community Safety and Community Vitality.

The COVID-19 pandemic continues to cause uncertainty in Canada and the global economy. The City has taken steps to alleviate the short- and long-term effects of the pandemic in its 2021 plan, and into subsequent years, to ensure its long-term financial stability by containing costs, identifying new revenue opportunities and focusing efforts on essential services and critical projects. The City remains focused on its financial health and recognizes that economic recovery will take time. As such, the City will continue to assess its priorities to ensure it remains fiscally prudent to enable the return to a prosperous environment for its residents and businesses while continuing to provide essential services to our citizens.



General Manager of Finance & Administration,  
Jim Bauer



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## Management's Responsibility for Financial Reporting

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The accompanying financial statements of the Corporation of the City of Penticton are the responsibility of management and have been approved by Mayor and Council.

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Certain amounts used in preparation of the financial statements are based on management's best estimate and judgements. Actual results could differ as additional information becomes available in the future. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the financial statements are presented fairly, in all material respects.

The Corporation of the City of Penticton maintains systems of internal accounting and administrative controls of reasonable quality, consistent with reasonable costs. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and the entity's assets are appropriately accounted for and adequately safeguarded.

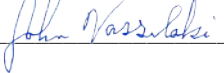
The Corporation of the City of Penticton is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the financial statements.

The Mayor and Council review the financial statements and recommend their approval. The Mayor and Council meet periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting process, auditing matters and financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the financial statements and external auditor's report. The Mayor and Council also consider the engagement of the external auditors.

The financial statements have been audited by BDO Canada LLP Chartered Professional Accountants in accordance with Canadian generally accepted auditing standards. The independent auditors report expresses their opinion on these statements. The auditors have full and free access to the accounting records as well as Mayor and Council.

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Approved on behalf of Mayor and Council

 Mayor

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## Independent Auditor's Report

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To the Mayor and Council of the Corporation of the City of Penticton

### Opinion

We have audited the financial statements of the Corporation of the City of Penticton and its controlled entities (the "Consolidated Entity"), which comprise the consolidated statement of financial position as at December 31, 2020, and the consolidated statement of operations and accumulated surplus, the consolidated statement of change in net financial assets and the consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Consolidated Entity as at December 31, 2020, and its consolidated results of operations, its consolidated change in net financial assets, and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Consolidated Entity in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Unaudited Information

We have not audited, reviewed or otherwise attempted to verify the accuracy or completeness of the supplementary schedules of the Consolidated Entity's financial statements.

### Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Consolidated Entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Consolidated Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Consolidated Entity's financial reporting process.



## Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Consolidated Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Consolidated Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Consolidated Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Consolidated Entity to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*BDO Canada LLP*

Chartered Professional Accountants

Penticton, British Columbia

May 4, 2021

THE CITY OF PENTICTON  
CONSOLIDATED STATEMENT OF FINANCIAL POSITION  
DECEMBER 31, 2020

|  | <u>2020</u>          | <u>2019</u>          |
|--|----------------------|----------------------|
| <b>Financial Assets</b>                  |                      |                      |
| Cash                                     | \$ 28,241,881        | \$ 6,113,656         |
| Term Deposits (Note 1)                   | 91,605,840           | 98,229,334           |
| Accounts Receivable (Note 2)             | 10,409,223           | 10,293,510           |
|  | <u>130,256,944</u>   | <u>114,636,500</u>   |
| <b>Financial Liabilities</b>             |                      |                      |
| Accounts Payable and Accrued Liabilities | 16,770,413           | 13,523,160           |
| Development Cost Charges (Note 3)        | 19,057,314           | 17,825,761           |
| Deferred Revenue (Note 5)                | 6,016,520            | 6,195,860            |
| Deposits                                 | 3,359,187            | 3,509,106            |
| Long Term Debt (Note 9)                  | 27,500,122           | 30,980,819           |
|  | <u>72,703,556</u>    | <u>72,034,706</u>    |
| <b>Net Financial Assets</b>              | \$ 57,553,388        | \$ 42,601,794        |
| <b>Non-Financial Assets</b>              |                      |                      |
| Tangible Capital Assets (Note 10)        | \$318,489,661        | \$319,836,475        |
| Inventory                                | 3,532,031            | 3,554,394            |
| Prepaid Expenses                         | 488,690              | 529,972              |
|  | <u>322,510,382</u>   | <u>323,920,841</u>   |
| <b>Accumulated Surplus</b>               | <u>\$380,063,770</u> | <u>\$366,522,635</u> |

See accompanying notes to the Consolidated Financial Statements.

THE CITY OF PENTICTON  
CONSOLIDATED STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS  
YEAR ENDED DECEMBER 31, 2020

|   | <b>2020<br/>Budget<br/>(Note 14)</b> | <b>2020</b>          | <b>2019</b>          |
|---|--------------------------------------|----------------------|----------------------|
| <b>Revenue</b>                                |                                      |                      |                      |
| Taxation (Note 17)                            | \$ 35,400,120                        | \$ 35,302,596        | \$ 33,975,415        |
| Sales of Services                             | 69,869,932                           | 68,417,340           | 70,096,334           |
| Government Grants and Transfers (Note 15)     | 2,263,635                            | 7,125,619            | 3,863,313            |
| Other Revenue                                 | 8,067,936                            | 7,857,400            | 10,690,252           |
| Other Contributions                           | 3,016,492                            | 3,999,784            | 2,438,716            |
| Gain on Disposal                              | 30,000                               | 182,175              | 62,414               |
| Contributed Asset                             | -                                    | -                    | 12,000               |
|   | <u>118,648,115</u>                   | <u>122,884,914</u>   | <u>121,138,444</u>   |
| <b>Expenditure (Note 11)</b>                  |                                      |                      |                      |
| General Government                            | 11,483,700                           | 19,662,437           | 19,631,177           |
| Protective Services                           | 17,629,762                           | 16,701,181           | 16,675,134           |
| Transportation Services                       | 6,448,144                            | 11,113,120           | 9,868,392            |
| Environmental Health Services                 | 1,945,530                            | 1,926,495            | 1,897,990            |
| Public Health and Safety                      | 316,280                              | 325,406              | 244,253              |
| Environmental Development Services            | 3,431,189                            | 2,951,196            | 3,471,139            |
| Recreation and Culture                        | 11,392,074                           | 10,476,331           | 12,040,690           |
| Electrical Supply                             | 33,201,625                           | 35,025,201           | 35,680,839           |
| Sewer System Utility                          | 4,418,613                            | 5,904,607            | 5,585,922            |
| Water Utility Services                        | 3,660,363                            | 5,257,805            | 4,960,842            |
|   | <u>93,927,280</u>                    | <u>109,343,779</u>   | <u>110,056,378</u>   |
| <b>Annual Surplus</b>                         | 24,720,835                           | 13,541,135           | 11,082,066           |
| <b>Accumulated Surplus, Beginning of Year</b> | <u>366,522,635</u>                   | <u>366,522,635</u>   | <u>355,440,569</u>   |
| <b>Accumulated Surplus, End of Year</b>       | <u>\$391,243,470</u>                 | <u>\$380,063,770</u> | <u>\$366,522,635</u> |

See accompanying notes to the Consolidated Financial Statements.

THE CITY OF PENTICTON  
CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS  
YEAR ENDED DECEMBER 31, 2020

|   | <b>2020<br/>Budget</b>      | <b>2020</b>                 | <b>2019</b>                 |
|---|-----------------------------|-----------------------------|-----------------------------|
| Annual surplus                                    | \$ 24,720,835               | \$ 13,541,135               | \$ 11,082,066               |
| Acquisition of Tangible Capital Assets (Note 10)  | (17,488,010)                | (13,284,958)                | (11,555,786)                |
| Amortization (Note 10)                            | -                           | 14,531,868                  | 14,218,490                  |
| Net Disposal of Tangible Capital Assets (Note 10) | -                           | 82,088                      | 29,000                      |
| Contributed Tangible Capital Assets (Note 10)     | -                           | -                           | (12,000)                    |
| Asset reclassification (Note 10)                  | -                           | 17,818                      | -                           |
|   | <u>7,232,825</u>            | <u>14,887,951</u>           | <u>13,761,770</u>           |
| Change in Prepaid Expenses (Increase)             | -                           | 41,282                      | (28,780)                    |
| Consumption of Supplies Inventories               | -                           | 22,361                      | 251,898                     |
|   | <u>-</u>                    | <u>63,643</u>               | <u>223,118</u>              |
| <b>Increase in Net Financial Assets</b>           | <b>7,232,825</b>            | <b>14,951,594</b>           | <b>13,984,888</b>           |
| <b>Net Financial Assets, Beginning of Year</b>    | <b>42,601,794</b>           | <b>42,601,794</b>           | <b>28,616,906</b>           |
| <b>Net Financial Assets, End of Year</b>          | <b><u>\$ 49,834,619</u></b> | <b><u>\$ 57,553,388</u></b> | <b><u>\$ 42,601,794</u></b> |

See accompanying notes to the Consolidated Financial Statements.

THE CITY OF PENTICTON  
CONSOLIDATED STATEMENT OF CASH FLOWS  
YEAR ENDED DECEMBER 31, 2020

|   | <u>2020</u>          | <u>2019</u>         |
|---|----------------------|---------------------|
| <b>Operating Transactions</b>   |                      |                     |
| Annual Surplus  | \$ 13,541,135        | \$ 11,082,066       |
| <b>Change in Non-Cash Operating Items</b>                             |                      |                     |
| (Increase) decrease in Accounts Receivable                            | (115,714)            | 923,345             |
| Increase (decrease) in Trade Accounts Payable and Accrued Liabilities | 3,247,256            | (1,070,895)         |
| Increase in Development Cost Charges                                  | 1,231,553            | 2,168,478           |
| Increase (decrease) in Deferred Revenues                              | (179,340)            | 604,921             |
| Decrease in Deposits  | (149,919)            | (596,197)           |
| (Increase) decrease in Prepaid Expenses                               | 41,282               | (28,780)            |
| Decrease in Inventory   | 22,361               | 251,898             |
| Net Disposal of Tangible Capital Assets                               | 82,088               | 29,000              |
| Amortization  | 14,531,868           | 14,218,490          |
| Contributed Tangible Capital Assets                                   | -                    | (12,000)            |
| Asset reclassification  | 17,816               | -                   |
|   | <u>18,729,251</u>    | <u>16,488,260</u>   |
| <b>Cash Provided by Operating Activities</b>                          | 32,270,386           | 27,570,326          |
| <b>Capital Transactions</b>   |                      |                     |
| Cash Used to Acquire Tangible Capital Assets                          | (13,284,958)         | (11,555,786)        |
| <b>Financing Transactions</b>   |                      |                     |
| Debt Repayment  | (3,480,697)          | (3,392,857)         |
| <b>Investing Transactions</b>   |                      |                     |
| (Increase) decrease in Term Deposits                                  | 6,623,494            | (14,131,437)        |
| <b>Change in Cash</b>   | 22,128,225           | (1,509,754)         |
| <b>Cash, Beginning of Year</b>  | <u>6,113,656</u>     | <u>7,623,410</u>    |
| <b>Cash, End of Year</b>  | <u>\$ 28,241,881</u> | <u>\$ 6,113,656</u> |
| <b>Supplemental Cash Flow Information</b>                             | <u>2020</u>          | <u>2019</u>         |
| Interest Paid   | \$ 1,427,259         | \$ 1,806,219        |

Note: Investment income recognized includes an actuarial addition to the sinking fund

See accompanying notes to the Consolidated Financial Statements.



### **Management's Responsibility for the Financial Statements**

The consolidated financial statements of the City are the responsibility of management. They have been prepared in accordance with Canadian generally accepted accounting principles established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada. The Corporation of the City of Penticton ("the City") is a municipality in the Province of British Columbia and operates under the provisions of the Community Charter. The City provides municipal services such as fire, public works, planning, parks, recreation and other general government services.

### **Basis of Consolidation**

The consolidated financial statements reflect the assets, liabilities, revenue and expenses of all municipal organizations, committees and Boards which are owned or controlled by the City. All inter-entity transactions and balances have been eliminated. The controlled organizations include:

Penticton Public Library

### **Deferred Revenue**

Funds received for specific purposes which are externally restricted by legislation, regulation or agreement and are not available for general municipal purposes are accounted for as deferred revenue on the Consolidated Statement of Financial Position. The revenue is recognized in the Consolidated Statement of Operations in the year in which it is used for the specified purpose.

### **Revenue Recognition**

#### **Taxation**

Taxes are recorded at estimated amounts when they meet the definition of an asset, have been authorized and the taxable event occurs. For property taxes, the taxable event is the period for which the tax is levied. Taxes receivable are recognized net of an allowance for anticipated uncollected amounts.

#### **Government Transfers**

Government transfers are recognized as revenue in the consolidated financial statements when the transfer is authorized and any eligibility criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the Consolidated Statement of Operations as the stipulation liabilities are settled.

#### **Utilities**

Charges for sewer and water usage are recorded as user fees. Connection fee revenues are recognized when the connection has been established. Conditional grant revenue is recognized to the extent the conditions imposed on it have been fulfilled.

## Revenue Recognition continued

### Fee for Service

Sales of service and other revenue is recognized on an accrual basis.

### Inventory

The City holds consumable inventory which is recorded at the lower of cost and replacement value. Cost is determined on a weighted average basis.

## Tangible Capital Assets

Tangible capital assets are not available to discharge existing liabilities and are held for use in the provision of goods and services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

Tangible capital assets are recorded at cost, net of capital asset disposals, write-downs and amortization. Cost includes all costs directly attributable to acquisition or construction of the tangible capital asset including transportation costs, installation costs, design and engineering fees, legal fees and site preparation costs. Contributed tangible capital assets are recorded at fair value at the time of the donation, with a corresponding amount recorded as revenue. The City holds several works of art and historic treasures that have not been included in the tangible capital assets, including displays at the museum and various works of art and decorations in the facilities. Amortization is recorded on a straight-line basis over the estimated life of the tangible capital asset commencing once the asset is available for productive use as follows:

|                                     |                       |
|-------------------------------------|-----------------------|
| Buildings                           | 20 to 70 years        |
| Roads and Sidewalks                 | 25 to 75 years        |
| Machinery and Equipment             | 5 to 20 years         |
| Water Infrastructure                | 50 to 100 years       |
| Sewer Infrastructure                | 10 to 100 years       |
| Electrical Infrastructure           | 20 to 50 years        |
| Parks and Recreation Infrastructure | 10 to 50 years        |
| Vehicles                            | 10 to 20 years        |
| Furniture and Equipment             | 10 to 20 years        |
| Computer Hardware and Software      | 4 to 10 years         |
| Books and Library Materials         | 5 to 13 years         |
| Construction in progress            | No amortization taken |

### **Retirement and Employee Benefits**

The City's retirement contributions due during the period to its multi-employer defined benefit plan are expensed as incurred.

City employees belonging to CUPE local 608 are eligible to accumulate sick leave until termination of employment. Unused sick leave is not eligible for payment upon retirement or termination and may not be used as vacation. Employees may accumulate a maximum of 10 days of sick leave.

### **Reserve for Future Expenditure**

Reserves for future expenditure are non-statutory reserves which represent an appropriation of surplus for specific purposes. Transfers to reserves for future expenditure include funds to finance incomplete projects and accumulations for specific purposes.

### **Statutory Reserve Funds**

The use of these funds is restricted by the Community Charter and associated Municipal Bylaws. Statutory reserve funds are funded 100% by cash and temporary investments.

### **Use of Estimates**

The preparation of consolidated financial statements in accordance with Public Sector Accounting Standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from management's best estimates as additional information becomes available in the future. Adjustments, if any, will be reflected in the consolidated financial statements in the period that the change in estimate is made, as well as in the period of settlement if the amount is different.

### **Collection of Taxes on Behalf of Other Taxation Authorities**

The City collects taxation revenue on behalf of other entities. Such levies, other revenues, expenses, assets and liabilities with respect to the operations of entities are not reflected in these consolidated financial statements.

### **Contaminated Sites**

A liability for contaminated sites is recognized when a site is not in productive use and the following criteria are met:

- a) An environmental standard exists
- b) Contamination exceeds the environmental standard
- c) The City is directly responsible or accepts responsibility for remediation
- d) It is expected that future economic benefits will be given up; and
- e) A reasonable estimate of the amount can be made.

The liability is recognized as management's estimate of the cost of post-remediation including operation, maintenance and monitoring that are an integral part of the remediation strategy for a contaminated site.

As at December 31, 2020 the City has no liability for contaminated sites.

THE CITY OF PENTICTON  
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
 DECEMBER 31, 2020

1. Term Deposits

|                          | Maturity Date | Effective Interest Rate (%) | 2020                 | 2019                 |
|--------------------------|---------------|-----------------------------|----------------------|----------------------|
| Valley First             | Feb 27, 2021  | 2.57                        | \$ 4,000,000         | \$ -                 |
| Valley First             | Feb 27, 2021  | 2.57                        | 4,000,000            | -                    |
| Valley First             | Aug 9, 2021   | 2.45                        | 5,122,836            | -                    |
| Valley First             | Dec 3, 2022   | 1.35                        | 8,123,090            | -                    |
| Valley First             | Aug 17, 2023  | 3.05                        | 5,310,082            | -                    |
| Valley First             | n/a           | -                           | 16,609,429           | 11,908,293           |
| Canaccord                | Feb 26, 2021  | 2.67                        | 10,183,493           | -                    |
| Canaccord                | Mar 17, 2021  | 1.95                        | 4,000,000            | -                    |
| Canaccord                | May 17, 2021  | 2.80                        | 1,028,125            | 1,000,000            |
| Canaccord                | May 17, 2021  | 2.90                        | 7,000,000            | 7,000,000            |
| Canaccord                | May 17, 2021  | 2.80                        | 6,000,000            | 6,000,000            |
| Canaccord                | Aug 12, 2022  | 2.50                        | 5,125,000            | 5,000,000            |
| Canaccord                | Aug 12, 2024  | 2.80                        | 2,570,266            | 2,500,000            |
| Canaccord                | Aug 12, 2024  | 2.75                        | 2,500,000            | 2,500,000            |
| National Bank Financial  | n/a           | -                           | 10,033,519           | -                    |
| Valley First Redemptions | n/a           | -                           | -                    | 48,321,041           |
| Canaccord Redemptions    | n/a           | -                           | -                    | 14,000,000           |
|                          |               |                             | <u>\$ 91,605,840</u> | <u>\$ 98,229,334</u> |

THE CITY OF PENTICTON  
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
 DECEMBER 31, 2020

2. Accounts Receivable

|  | 2020                 | 2019                 |
|--|----------------------|----------------------|
| Property Taxes                           | \$ 1,160,414         | \$ 1,237,588         |
| Other Receivables                        | 2,845,768            | 1,957,233            |
| Federal Government                       | 114,313              | 218,107              |
| Provincial Government                    | 105,264              | 617,235              |
| Regional District Okanagan Similkameen   | -                    | 103                  |
| Other Government Agencies                | 155,894              | 63,927               |
| Utility Rates Receivable                 | 4,670,992            | 4,920,631            |
| Accrued Interest Receivable              | 1,376,896            | 1,271,140            |
| Cemetery Trust Fund Receivable (Payable) | (20,318)             | 7,546                |
|  | <u>\$ 10,409,223</u> | <u>\$ 10,293,510</u> |

3. Development Cost Charges (DCC)

The City collects development cost charges to pay for a proportionate share of infrastructure related to new growth. In accordance with the Local Government Act of BC, these funds must be deposited into a separate reserve fund. When the related costs are incurred, the DCCs are recognized as revenue.

|                            | 2020                 | 2019                 |
|----------------------------|----------------------|----------------------|
| <b>DCC by Type</b>         |                      |                      |
| Roads DCC                  | \$ 1,665,015         | \$ 2,028,043         |
| Parks DCC                  | 1,257,749            | 1,017,251            |
| Drainage DCC               | 738,700              | 451,100              |
| Waste Water DCC            | 10,685,350           | 9,936,906            |
| Water DCC                  | 4,710,500            | 4,392,461            |
|                            | <u>19,057,314</u>    | <u>17,825,761</u>    |
| <b>DCC Activity</b>        |                      |                      |
| Balance, Beginning of Year | 17,825,761           | 15,657,283           |
| Return on Investments      | 320,781              | 287,495              |
| DCCs Levied in the Year    | 1,729,040            | 2,082,890            |
| Transfers to Revenues      | (818,268)            | (201,907)            |
|                            | <u>\$ 19,057,314</u> | <u>\$ 17,825,761</u> |

THE CITY OF PENTICTON  
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
 DECEMBER 31, 2020

4. Development Cost Charges Reductions

In 2010, Council adopted the Development Cost Charge Reduction Bylaw and the companion Economic Incentive Zone Bylaw. The purpose of these bylaws was to spur development in key areas of the City, promote sustainable development and promote the development of affordable rental housing. The bylaws also contain provisions to encourage high-end hotel development. These bylaws will reduce the value of development cost charges, building permit fees and municipal taxes received by The City of Penticton for eligible developments.

The DCC reductions and Economic Incentive tax exemption program have been implemented in accordance with the provisions of Section 933(1) of the Local Government Act and Section 226 of the Community Charter, respectively. In 2020 \$383,134 (2019 - \$357,149) of Economic Incentive tax exemptions were granted. In addition, Council approved \$11,096 (2019 - \$138,292) of DCC reductions in 2020.

5. Deferred Revenue

Funds received for specific purposes which are externally restricted by legislation, regulation or agreement and are not available for general municipal purposes are accounted for as Deferred Revenue on the Consolidated Statement of Financial Position. The revenue is recognized in the Consolidated Statement of Operations in the year in which it is used for the specified purpose. Deferred Revenue is comprised of the following:

|                                     | <u>Taxes</u>               | <u>Recreation</u>        | <u>Other</u>             | <u>Total</u>               |
|-------------------------------------|----------------------------|--------------------------|--------------------------|----------------------------|
| Balance at December 31, 2019        | \$ 5,036,693               | \$ 250,656               | \$ 908,511               | \$ 6,195,860               |
| Collected                           | 8,826,626                  | 629,867                  | 208,630                  | 9,665,123                  |
| Recognized                          | <u>(8,751,994)</u>         | <u>(596,207)</u>         | <u>(496,262)</u>         | <u>(9,844,463)</u>         |
| <b>Balance at December 31, 2020</b> | <b><u>\$ 5,111,325</u></b> | <b><u>\$ 284,316</u></b> | <b><u>\$ 620,879</u></b> | <b><u>\$ 6,016,520</u></b> |

## 6. Pension Liability

The City and its employees contribute to the Municipal Pension Plan (the Plan), a jointly trustee pension plan. The Board of Trustees, representing plan members and employers, is responsible for administering the Plan, including investment of the assets and administration of benefits. The Plan is a multi-employer defined benefit pension plan. Basic pension benefits are based on a formula. As at December 31, 2019, the Plan has about 213,000 active members and approximately 106,000 retired members. Active members include approximately 41,000 contributors from local governments.

Every three years, an actuarial valuation is performed to assess the financial position of the plan and adequacy of plan funding. The actuary determines an appropriate combined employer and member contribution rate to fund the Plan. The actuary's calculated contribution rate is based on the entry-age normal cost method, which produces the long-term rate of member and employer contributions sufficient to provide benefits for the average future entrants to the plan. This rate may be adjusted for the amortization of any actuarial funding surplus and will be adjusted for the amortization of any unfunded actuarial liability.

The most recent actuarial valuation as at December 31, 2018 indicated a \$2,866 million funding surplus for basic pension benefits on a going concern basis.

The City of Penticton paid \$2,211,476 (2019 - \$2,170,449) for employer contributions to the Plan in fiscal 2020.

The next valuation will be as at December 31, 2021 with results available in 2022.

Employers participating in the Plan record their pension expense as the amount of employer contributions made during the fiscal year (defined contribution pension plan accounting). This is because the Plan records accrued liabilities and accrued assets for the Plan in aggregate, resulting in no consistent and reliable basis for allocating the obligation, assets and cost to individual employers participating in the Plan.

## 7. Contingent Liabilities

### a. Regional District of Okanagan Similkameen

Under Section 836 of the Local Government Act, all monies borrowed by a Regional District, shall be upon its credit at large and shall, in the event of any default, constitute an indebtedness of the member municipalities for which they are jointly and severally liable. At December 31, 2020, the long term debt of the Regional District aggregated \$69,766,479 (2019 - \$75,748,289).

### b. General Contingencies

From time to time there are potential claims against the City for incidents which arise in the ordinary course of business. In the opinion of management and legal counsel, the outcomes of the claims are not determinable at this time and cannot be estimated. Should any loss result from the resolution of these claims, such loss will be charged to operations in the year of resolution.

## 8. Letters of Credit

In addition to the performance deposits reflected in the Consolidated Statement of Financial Position, the City is holding irrevocable Letters of Credit in the amount of \$1,271,908 which were received from depositors to ensure their performance of works to be undertaken within the City. These amounts are not reflected in the consolidated financial

THE CITY OF PENTICTON  
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
DECEMBER 31, 2020

**8. Letters of Credit continued**

statements but are available to satisfy liabilities arising from non-performance by the depositors.



THE CITY OF PENTICTON  
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
 DECEMBER 31, 2020

**9. Long Term Debt**

Long term debt reported on the Consolidated Statement of Financial Position is comprised of the following:

|                | 2020          | 2019          |
|----------------|---------------|---------------|
| Long Term Debt | \$ 27,500,122 | \$ 30,980,819 |

Principal repayments relating to long term debt of \$27,500,122 outstanding are due as follows (in thousands):

|              | 2021            | 2022            | 2023            | 2024            | 2025            | Thereafter      | Sinking Fund     |
|--------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|------------------|
| General Fund | \$ 1,242        | \$ 1,243        | \$ 1,245        | \$ 942          | \$ 855          | \$ 2,858        | \$ 4,942         |
| Sewer Fund   | 539             | 539             | 539             | 539             | 539             | 2,129           | 3,433            |
| Water Fund   | 422             | 422             | 422             | 422             | 422             | 1,350           | 2,456            |
|              | <u>\$ 2,203</u> | <u>\$ 2,204</u> | <u>\$ 2,206</u> | <u>\$ 1,903</u> | <u>\$ 1,816</u> | <u>\$ 6,337</u> | <u>\$ 10,831</u> |

Long term debt is secured by the assets of the City. The Long Term Debt is held by the Municipal Finance Authority. The principal payments are invested by the Municipal Finance Authority into a Sinking Fund. The principal repayments are currently calculated at a rate of 1.75%. The 2020 earnings in the Sinking Fund were calculated to be \$1,171,887 and are included in Other Revenue on the Consolidated Statement of Operations.

**10. Tangible Capital Assets**

The City of Penticton budgets for Tangible Capital Assets (TCA) as well as non-operating repairs and maintenance through the capital budget. During the year, the City incurred \$18,470,334 of expenditures that fall within the Capital Budget. Of this amount, \$13,284,958 met the TCA capitalization policy criteria while the remaining \$5,185,376 was expensed due to the expenditure being outside the TCA capitalization policy criteria or they were related to repairs and maintenance.

THE CITY OF PENTICTON  
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
 DECEMBER 31, 2020

10. Tangible Capital Assets continued

|  | Land          | Buildings      | Equipment     | Sewer Infrastructure | Water Infrastructure | Electrical Infrastructure | Roads         | Construction in Progress | 2020 Total     |
|--|---------------|----------------|---------------|----------------------|----------------------|---------------------------|---------------|--------------------------|----------------|
| <b>COST</b>  |               |                |               |                      |                      |                           |               |                          |                |
| Opening Balance                                    | \$ 52,393,359 | \$ 169,168,973 | \$ 46,231,965 | \$ 55,497,401        | \$ 59,911,697        | \$ 81,352,932             | \$ 94,054,883 | \$ 2,817,632             | \$ 561,428,842 |
| Add: Additions                                     | 1,499,000     | 928,625        | 2,497,211     | 1,172,212            | 953,722              | 2,328,280                 | 1,641,775     | 2,264,133                | 13,284,958     |
| Add: Trsf to/from Construction in Progress         | -             | 40,353         | 539,089       | 772,923              | 15,000               | 20,625                    | 915,904       | (2,303,894)              | -              |
| Less: Disposals                                    | -             | 187,829        | 493,182       | -                    | -                    | -                         | -             | -                        | 681,011        |
| Re-classification                                  | -             | -              | -             | -                    | -                    | -                         | -             | (17,816)                 | (17,816)       |
|  | 53,892,359    | 169,950,122    | 48,775,083    | 57,442,536           | 60,880,419           | 83,701,837                | 96,612,562    | 2,760,055                | 574,014,973    |
| <b>ACCUMULATED AMORTIZATION</b>                    |               |                |               |                      |                      |                           |               |                          |                |
| Opening Balance                                    | -             | 81,168,330     | 31,231,424    | 12,714,650           | 20,925,706           | 40,811,506                | 54,740,751    | -                        | 241,592,367    |
| Add: Amortization                                  | -             | 5,016,990      | 2,502,085     | 1,172,408            | 934,507              | 2,203,805                 | 2,702,073     | -                        | 14,531,868     |
| Less: Acc Amortization on Disposals                | -             | 187,829        | 411,094       | -                    | -                    | -                         | -             | -                        | 598,923        |
|  | -             | 85,997,491     | 33,322,415    | 13,887,058           | 21,860,213           | 43,015,311                | 57,442,824    | -                        | 255,525,312    |
| <b>Net Book Value for Year Ended Dec. 31, 2020</b> | \$ 53,892,359 | \$ 83,952,631  | \$ 15,452,668 | \$ 43,555,478        | \$ 39,020,206        | \$ 40,686,526             | \$ 39,169,738 | \$ 2,760,055             | \$ 318,489,661 |

THE CITY OF PENTICTON  
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
 DECEMBER 31, 2020

10. Tangible Capital Assets continued

|  | Land          | Buildings      | Equipment     | Sewer Infrastructure | Water Infrastructure | Electrical Infrastructure | Roads         | Construction in Progress | 2019 Total     |
|--|---------------|----------------|---------------|----------------------|----------------------|---------------------------|---------------|--------------------------|----------------|
| <b>COST</b>  |               |                |               |                      |                      |                           |               |                          |                |
| Opening Balance                                    | \$ 52,381,359 | \$ 166,727,589 | \$ 44,118,377 | \$ 54,760,269        | \$ 59,058,201        | \$ 79,195,259             | \$ 91,949,590 | \$ 2,034,141             | \$ 550,224,785 |
| Add: Additions                                     | -             | 1,851,292      | 2,466,157     | 737,132              | 853,496              | 935,875                   | 2,105,293     | 2,606,539                | 11,555,784     |
| Add: Trsf to/from Construction in Progress         | -             | 590,092        | -             | -                    | -                    | 1,232,956                 | -             | (1,823,048)              | -              |
| Add: Contributed Assets                            | 12,000        | -              | -             | -                    | -                    | -                         | -             | -                        | 12,000         |
| Less: Disposals                                    | -             | -              | 352,569       | -                    | -                    | 11,158                    | -             | -                        | 363,727        |
|  | 52,393,359    | 169,168,973    | 46,231,965    | 55,497,401           | 59,911,697           | 81,352,932                | 94,054,883    | 2,817,632                | 561,428,842    |
| <b>ACCUMULATED AMORTIZATION</b>                    |               |                |               |                      |                      |                           |               |                          |                |
| Opening Balance                                    | -             | 76,120,294     | 29,452,871    | 11,606,550           | 20,017,692           | 38,646,995                | 51,864,202    | -                        | 227,708,604    |
| Add: Amortization                                  | -             | 5,048,036      | 2,102,122     | 1,108,100            | 908,014              | 2,175,669                 | 2,876,549     | -                        | 14,218,490     |
| Less: Acc Amortization on Disposals                | -             | -              | 323,569       | -                    | -                    | 11,158                    | -             | -                        | 334,727        |
|  | -             | 81,168,330     | 31,231,424    | 12,714,650           | 20,925,706           | 40,811,506                | 54,740,751    | -                        | 241,592,367    |
| <b>Net Book Value for Year Ended Dec. 31, 2019</b> | \$ 52,393,359 | \$ 88,000,643  | \$ 15,000,541 | \$ 42,782,751        | \$ 38,985,991        | \$ 40,541,426             | \$ 39,314,132 | \$ 2,817,632             | \$ 319,836,475 |

THE CITY OF PENTICTON  
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
 DECEMBER 31, 2020

11. Reporting by Object

|                                 | 2020                  | 2019                  |
|---------------------------------|-----------------------|-----------------------|
| Salaries and Benefits           | \$ 28,980,710         | \$ 29,837,884         |
| Goods and Services              | 52,380,637            | 50,910,362            |
| Interest                        | 1,427,259             | 1,806,219             |
| Amortization                    | 14,531,868            | 14,218,490            |
| Other Expenses                  | 1,290,209             | 1,911,654             |
| Vehicle & Equipment Maintenance | 3,587,077             | 3,844,906             |
| Policing Agreement              | 7,146,019             | 7,526,863             |
|                                 | <u>\$ 109,343,779</u> | <u>\$ 110,056,378</u> |

12. Credit Facilities

a. Line of Credit

The City holds a \$5,000,000 line of credit with the Valley First Credit Union. This line of credit has a borrowing rate of prime and is secured by the Revenue Anticipation Borrowing Bylaw 2011 No. 5003.

As of December 31, 2020 there was no balance outstanding.

b. Bank Indebtedness

The City holds a \$5,630,000 EFT limit.

13. Municipal Finance Authority

Cash Deposits and Demand Notes - The City issues the majority of its debt instruments through the Municipal Finance Authority. As a condition of these borrowings, a portion of the debt proceeds is withheld by the Municipal Finance Authority as a debt reserve fund. The City also executes demand notes in connection with each debt borrowing whereby the City may be required to loan certain amounts to the Municipal Finance Authority. These demand notes are contingent in nature.

Proceeds on loan requests are 98.40% of the gross amount of the loan. 1% is deducted by the MFA for security against loan default (this is held in trust by the MFA in its Debt Reserve Fund and will be refunded to clients, with interest, at loan expiry). The remaining 0.60% is deducted as an issue expense to cover the costs of administering the Debt Reserve Fund.

As at December 31, 2020 the Debt Reserve Fund demand note requirements were \$1,643,919 (2019 - \$1,830,379). In addition, cash deposits totaling \$793,607 (2019 - \$859,924) were held by the MFA.

THE CITY OF PENTICTON  
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
 DECEMBER 31, 2020

**14. Budget**

The Financial Plan (Budget) Bylaw No. 2020-01 adopted by Council on January 21, 2020 was not prepared on a basis consistent with that used to report actual results (Public Sector Accounting Standards). The budget figures anticipated use of reserves accumulated in previous years to reduce current year expenditures in excess of current year revenues to Nil. In addition, the budget expensed all tangible capital expenditures rather than including amortization expense. As a result, the budget figures presented in the Consolidated Statements of Operations and change in Consolidated Net Financial Assets represent the Financial Plan adopted by Council with adjustments as follows:

|  | <u>2020</u>                 |
|--|-----------------------------|
| Financial Plan (Budget) Bylaw surplus for the year             | \$ -                        |
| <b>Add:</b>  |                             |
| Transfer to Funds/Reserves                                     | 28,252,112                  |
| Debt Principal Repayments                                      | 2,309,811                   |
| Budgeted Capital Expenditures - General                        | 9,172,161                   |
| Budgeted Capital Expenditures - Electric                       | 2,966,349                   |
| Budgeted Capital Expenditures - Sewer                          | 1,015,000                   |
| Budgeted Capital Expenditures - Water                          | 4,334,500                   |
| <b>Less:</b>   |                             |
| Budgeted Transfers from Surplus                                | <u>23,329,098</u>           |
| <b>Budget Surplus per Consolidated Statement of Operations</b> | <u><u>\$ 24,720,835</u></u> |

**15. Transfers From Other Governments**

|  | <u>2020</u>                | <u>2019</u>                |
|--|----------------------------|----------------------------|
| Gas tax community works fund                 | \$ 1,476,868               | \$ 2,984,053               |
| Traffic fine revenue sharing                 | 419,542                    | 385,097                    |
| Okanagan Basin Water Board grants            | 152,338                    | 174,654                    |
| Province of British Columbia - COVID Restart | 4,711,000                  | -                          |
| BC Arts Council                              | 58,000                     | 20,900                     |
| Library                                      | 145,521                    | 131,916                    |
| Miscellaneous                                | 162,350                    | 166,693                    |
|  | <u><u>\$ 7,125,619</u></u> | <u><u>\$ 3,863,313</u></u> |

THE CITY OF PENTICTON  
 NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS  
 DECEMBER 31, 2020

**16. Penticton Public Library**

The establishment of a municipal public library in the City of Penticton Bylaw 2639 was passed December 8, 1969. The Bylaw indicates that the City exercises control over the Penticton Public Library and is required to fund its operations as per the Library Act. The Penticton Public Library assets as managed by the Library Board are recorded as assets of the City. The operations of the Penticton Public Library have been wholly consolidated by the City.

**17. Taxation**

|   | <b>Budget</b>        | <b>2020</b>          | <b>2019</b>          |
|---|----------------------|----------------------|----------------------|
| <b>Municipal Taxation</b>                             |                      |                      |                      |
| Real Property   | \$ 34,894,120        | \$ 34,722,438        | \$ 33,368,337        |
| Special Assessments                                   | 171,000              | 86,106               | 147,128              |
| Grants in Lieu  | 335,000              | 494,052              | 459,950              |
| <b>Total municipal taxation</b>                       | <b>35,400,120</b>    | <b>35,302,596</b>    | <b>33,975,415</b>    |
| <b>Collections For other Governments</b>              |                      |                      |                      |
| School  | 18,000,000           | 13,376,915           | 15,866,523           |
| Regional District                                     | 2,178,000            | 2,178,681            | 2,078,370            |
| Regional Hospital                                     | 2,750,000            | 2,602,347            | 2,625,433            |
| BCAA  | 450,000              | 450,282              | 413,586              |
| <b>Total collections for other taxing authorities</b> | <b>23,378,000</b>    | <b>18,608,225</b>    | <b>20,983,912</b>    |
| Transfers to Other Governments                        | (23,378,000)         | (18,604,627)         | (20,988,919)         |
| Supplemental Taxation Recovered (Remitted)            | -                    | (3,598)              | 5,007                |
| <b>Net taxation for municipal purposes</b>            | <b>\$ 35,400,120</b> | <b>\$ 35,302,596</b> | <b>\$ 33,975,415</b> |

**18. Comparative Figures**

Certain comparative figures have been reclassified to conform with the current year presentation.

## 19. Contractual Rights

Contractual rights are rights to economic resources arising from contracts or agreements that will result in an asset in the future. The City's contractual rights arise because of contracts entered into for long-term land leases that grant rights to the City, upon termination of the lease, to any Building(s) the Tenant has constructed on the land. The following listing outlines the nature, amount, and timing for each of the City's contractual rights to future assets:

### **The Penticton Golf & Country Club**

The Lease Agreement between The City of Penticton and The Penticton Golf & Country Club dated July 1, 2007, will generate an asset to the City upon expiry of the lease. The Lease Agreement grants the right of ownership of the Golf Clubhouse Building to the City; the current market value for this building is \$1,656,000. This is a 26 year, 4 month Lease, due to expire in 2033.

### **Art Gallery of the South Okanagan (Inc. 9986)**

The Lease Agreement between The City of Penticton and the Art Gallery of the South Okanagan (Inc, 9986) dated October 1, 1999, will generate an asset to the City upon expiry of the lease. The Lease Agreement grants the right of ownership of the Art Gallery Building to the City; the current market value for this building is \$935,000. This is a 5 year Lease, due to expire in 2025.

### **Penticton Seniors' Drop-in Centre Society**

The Lease Agreement between The City of Penticton and the Penticton Seniors' Drop-in Centre Society dated May 31, 2019, will generate an asset to the City upon expiry of the lease. The Lease Agreement grants the right of ownership of the Drop-In Centre Building to the City; the current market value for this building is \$1,708,000. This is a 20 year Lease, due to expire in 2039.

### **Gateway Casinos & Entertainment Limited**

The Lease Agreement between The City of Penticton and Gateway Casinos & Entertainment Limited dated May 4, 2016, will generate an asset to the City upon expiry of the lease. The Lease Agreement grants the right of ownership of the Casino Building to the City; the current market value for this building is \$12,595,000. This is a 20 year Lease, due to expire in 2036 with two 10-year extension options.

## 20. Segmented Information

The City is a diversified municipal government institution that provides a wide range of services to its citizens such as transit, police, fire, water and electricity. Distinguishable functional segments have been separately disclosed in the segmented information. The nature of the segments and the activities they encompass are as follows:

### **General Government Services**

General Government operations are primarily funded by property taxation. This segment includes all of the revenues and expenses that relate to the operations of the City itself and cannot be directly attributed to one of the other specific segments including administration, financial services, human resources, information technology, and revenue and collections.

## 20. Segmented Information continued

### **Protective Services**

Protection is comprised of police services, fire protection dog control and building services. The police services work to ensure the safety and protection of the citizens and their property. The fire department is responsible to provide fire suppression service, fire prevention programs, training and education.

### **Transportation Services**

Transportation is responsible for the delivery of municipal public works services related to the City's public transit services, roads and maintenance, bridges, drainage systems, bylaw services, public works, street lighting and traffic control.

### **Environmental Health Services**

Environmental services consists of providing waste disposal to citizens.

### **Public Health and Safety**

Health services are comprised of public health services; this segment includes the operation of the City's Cemeteries.

### **Environmental Development Services**

This segment includes city planning, economic development and ensures all property development and land use is in line with City Bylaw's and policies and is in the best interest of the community.

### **Recreation and Culture**

This segment provides services meant to improve health and development of the City's citizens. Recreational programs and cultural programs like swimming and skating lessons are provided at the arenas, the aquatic centre and the community centre. Also, the City provides library services to assist with its citizens' informational needs and a museum that houses collections and artifacts. The segment also includes parks, land administration and the City's net contribution to the operations of the South Okanagan Events Centre.

### **Electrical Utility**

The electrical supply system is responsible for distribution of electricity to the City's citizens and businesses. This segment includes all of the operating activities related to the supply of the City's electricity.

### **Sewer Utility**

The City's sanitary sewer system collects, conveys and treats and disposes of domestic and industrial wastewater. This segment includes all of the operating activities related to the collection and treatment of wastewater (sewage) throughout the City.



## 20. Segmented Information continued

### Water Utility

The water utility is responsible for planning, designing, building and operating and maintaining the City's water system and includes all of the operating activities related to the treatment and distribution of water throughout the City.

## 21. Cemetery Perpetual Trust Fund

The Cemetery Trust fund is established in accordance with the Cremation, Interment, and Funeral Services Act, to upkeep the cemetery grounds/facilities upon closure of the cemetery. As per legislation, current interest income earned on the Reserve balance may be used to offset cemetery operating and capital expenditures. Annual cemetery operating and capital expenditures are approved by Council through the annual budgeting process. The trust fund assets and liabilities are not included in the consolidated financial statements. At December 31, 2020, the balance of funds held in trust was \$1,108,545 (2019 - \$1,056,150).

## 22. COVID-19

The impact of COVID-19 in Canada and on the global economy has been significant. As the impacts of COVID-19 continue, there could be further impact on the City, its citizens, employees, suppliers and other third party business associates that could impact the timing and amounts realized on the City's assets and future ability to deliver services and projects. At this time, the full potential impact of COVID-19 on the City is not known. Although the disruption from the virus is expected to be temporary, given the dynamic nature of these circumstances, the duration of disruption and the related financial impact cannot be reasonably estimated at this time. The City's ability to continue delivering non-essential services and employ related staff, will depend on the legislative mandates from the various levels of government. The City will continue to focus on collecting receivables, managing expenditures, and leveraging existing reserves and available credit facilities to ensure it is able to continue providing essential services to its citizens.

THE CITY OF PENTICTON  
 SCHEDULE OF SEGMENT DISCLOSURE  
 DECEMBER 31, 2020

|  | General<br>Government<br>Services | Protective<br>Services | Transportation<br>Services | Environmental<br>Health Services | Public<br>Health and<br>Safety | Environmental<br>Development<br>Services | Recreation<br>and Culture | Electrical<br>Utility | Sewer<br>Utility    | Water<br>Utility    | 2020<br>Total        |
|--|-----------------------------------|------------------------|----------------------------|----------------------------------|--------------------------------|--|---------------------------|-----------------------|---------------------|---------------------|----------------------|
| <b>REVENUE</b>   |                                   |                        |                            |                                  |                                |  |                           |                       |                     |                     |                      |
| Taxation   | \$ 35,302,596                     | \$ -                   | \$ -                       | \$ -                             | \$ -                           | \$ -                                     | \$ -                      | \$ -                  | \$ -                | \$ -                | \$ 35,302,596        |
| Sales of Services  | 2,390,911                         | 1,202,814              | 1,927,988                  | 2,646,283                        | 453,181                        | 305,166                                  | 1,180,125                 | 42,093,074            | 6,982,944           | 9,234,854           | 68,417,340           |
| Government Grants<br>and Transfers                               | 6,625,810                         | 20,780                 | -                          | -                                | -                              | 101,556                                  | 225,135                   | -                     | 152,338             | -                   | 7,125,619            |
| Other Revenue  | 6,168,203                         | 199,928                | 6,635                      | -                                | 1,000                          | 38,687                                   | 1,302,786                 | 10,811                | -                   | 129,350             | 7,857,400            |
| Other Contributions  | 200,269                           | -                      | 2,632,516                  | -                                | -                              | -  | -                         | 479,595               | 361,924             | 325,480             | 3,999,784            |
| Gain on Disposal   | -                                 | -                      | 136,550                    | -                                | -                              | -  | 45,625                    | -                     | -                   | -                   | 182,175              |
|  | <u>50,687,789</u>                 | <u>1,423,522</u>       | <u>4,703,689</u>           | <u>2,646,283</u>                 | <u>454,181</u>                 | <u>445,409</u>                           | <u>2,753,671</u>          | <u>42,583,480</u>     | <u>7,497,206</u>    | <u>9,689,684</u>    | <u>122,884,914</u>   |
| <b>EXPENDITURE</b>   |                                   |                        |                            |                                  |                                |  |                           |                       |                     |                     |                      |
| Salaries and Benefits  | 6,192,803                         | 8,520,273              | 2,068,708                  | 109,551                          | 25,462                         | 1,419,733                                | 4,825,772                 | 2,048,512             | 1,797,468           | 1,972,428           | 28,980,710           |
| Goods and Services   | 4,708,416                         | 847,991                | 4,682,091                  | 1,809,626                        | 226,739                        | 937,195                                  | 4,703,609                 | 30,463,885            | 2,128,208           | 1,872,877           | 52,380,637           |
| Interest   | 14,395                            | 45,925                 | 81,433                     | -                                | 72,500                         | -  | 524,391                   | -                     | 407,953             | 280,662             | 1,427,259            |
| Amortization   | 7,835,786                         | -                      | 2,385,362                  | -                                | -                              | -  | -                         | 2,203,805             | 1,172,408           | 934,507             | 14,531,868           |
| Other Expenses   | 522,096                           | 41,204                 | 17,794                     | -                                | -                              | 588,477                                  | 23,754                    | 77,306                | 1,941               | 17,637              | 1,290,209            |
| Vehicle & Equipment<br>Maintenance                               | 388,941                           | 99,769                 | 1,877,732                  | 7,318                            | 705                            | 5,791                                    | 398,805                   | 231,693               | 396,629             | 179,694             | 3,587,077            |
| Policing Agreement   | -                                 | 7,146,019              | -                          | -                                | -                              | -  | -                         | -                     | -                   | -                   | 7,146,019            |
|  | <u>19,662,437</u>                 | <u>16,701,181</u>      | <u>11,113,120</u>          | <u>1,926,495</u>                 | <u>325,406</u>                 | <u>2,951,196</u>                         | <u>10,476,331</u>         | <u>35,025,201</u>     | <u>5,904,607</u>    | <u>5,257,805</u>    | <u>109,343,779</u>   |
| <b>Excess (Deficiency) of<br/>Revenues Over<br/>Expenditures</b> | <u>\$ 31,025,352</u>              | <u>\$(15,277,659)</u>  | <u>\$ (6,409,431)</u>      | <u>\$ 719,788</u>                | <u>\$ 128,775</u>              | <u>\$(2,505,787)</u>                     | <u>\$(7,722,660)</u>      | <u>\$ 7,558,279</u>   | <u>\$ 1,592,599</u> | <u>\$ 4,431,879</u> | <u>\$ 13,541,135</u> |

THE CITY OF PENTICTON  
SCHEDULE OF SEGMENT DISCLOSURE  
DECEMBER 31, 2019

|  | General<br>Government<br>Services | Protective<br>Services | Transportation<br>Services | Environmental<br>Health Services | Public<br>Health and<br>Safety | Environmental<br>Development<br>Services | Recreation<br>and Culture | Electrical<br>Supply | Sewer<br>System<br>Utility | Water<br>Utility<br>Services | 2019<br>Total        |
|--|-----------------------------------|------------------------|----------------------------|----------------------------------|--------------------------------|--|---------------------------|----------------------|----------------------------|------------------------------|----------------------|
| <b>REVENUE</b>   |                                   |                        |                            |                                  |                                |  |                           |                      |                            |                              |                      |
| Taxation   | \$ 33,975,415                     | \$ -                   | \$ -                       | \$ -                             | \$ -                           | \$ -                                     | \$ -                      | \$ -                 | \$ -                       | \$ -                         | \$ 33,975,415        |
| Sales of Services  | 2,582,643                         | 1,234,345              | 1,754,814                  | 2,593,063                        | 423,325                        | 135,027                                  | 2,597,542                 | 43,097,201           | 6,464,890                  | 9,213,484                    | 70,096,334           |
| Government Grants<br>and Transfers                               | 3,438,030                         | 36,548                 | -                          | -                                | -                              | 55,553                                   | 158,528                   | -                    | 174,654                    | -                            | 3,863,313            |
| Other Revenue  | 9,195,223                         | 157,563                | 37,525                     | -                                | -                              | -  | 1,287,568                 | 12,373               | -                          | -                            | 10,690,252           |
| Other Contributions  | 199,668                           | -                      | 483,760                    | -                                | -                              | -  | -                         | 1,198,357            | 69,907                     | 487,024                      | 2,438,716            |
| Gain on Disposal   | 14,264                            | -                      | 48,150                     | -                                | -                              | -  | -                         | -                    | -                          | -                            | 62,414               |
| Contributed Asset  | 12,000                            | -                      | -                          | -                                | -                              | -  | -                         | -                    | -                          | -                            | 12,000               |
|  | <u>49,417,243</u>                 | <u>1,428,456</u>       | <u>2,324,249</u>           | <u>2,593,063</u>                 | <u>423,325</u>                 | <u>190,580</u>                           | <u>4,043,638</u>          | <u>44,307,931</u>    | <u>6,709,451</u>           | <u>9,700,508</u>             | <u>121,138,444</u>   |
| <b>EXPENDITURE</b>   |                                   |                        |                            |                                  |                                |  |                           |                      |                            |                              |                      |
| Salaries and Benefits  | 5,751,973                         | 7,997,780              | 2,093,755                  | 154,102                          | 39,752                         | 1,804,196                                | 6,201,658                 | 2,087,480            | 1,881,362                  | 1,825,826                    | 29,837,884           |
| Goods and Services   | 4,291,797                         | 970,019                | 3,579,516                  | 1,739,964                        | 201,203                        | 951,127                                  | 4,597,872                 | 31,160,431           | 1,728,056                  | 1,690,377                    | 50,910,362           |
| Interest   | 42,980                            | 78,625                 | 68,114                     | -                                | -                              | -  | 763,474                   | -                    | 514,500                    | 338,526                      | 1,806,219            |
| Amortization   | 8,028,713                         | -                      | 1,997,994                  | -                                | -                              | -  | -                         | 2,175,669            | 1,108,100                  | 908,014                      | 14,218,490           |
| Other Expenses   | 1,084,476                         | 5,546                  | 4,546                      | -                                | -                              | 706,525                                  | 28,457                    | 53,500               | 6,203                      | 22,401                       | 1,911,654            |
| Vehicle & Equipment<br>Maintenance                               | 431,238                           | 96,301                 | 2,124,467                  | 3,924                            | 3,298                          | 9,291                                    | 449,229                   | 203,759              | 347,701                    | 175,698                      | 3,844,906            |
| Policing Agreement   | -                                 | 7,526,863              | -                          | -                                | -                              | -  | -                         | -                    | -                          | -                            | 7,526,863            |
|  | <u>19,631,177</u>                 | <u>16,675,134</u>      | <u>9,868,392</u>           | <u>1,897,990</u>                 | <u>244,253</u>                 | <u>3,471,139</u>                         | <u>12,040,690</u>         | <u>35,680,839</u>    | <u>5,585,922</u>           | <u>4,960,842</u>             | <u>110,056,378</u>   |
| <b>Excess (Deficiency) of<br/>Revenues Over<br/>Expenditures</b> | <u>\$ 29,786,066</u>              | <u>\$(15,246,678)</u>  | <u>\$(7,544,143)</u>       | <u>\$ 695,073</u>                | <u>\$ 179,072</u>              | <u>\$(3,280,559)</u>                     | <u>\$(7,997,052)</u>      | <u>\$ 8,627,092</u>  | <u>\$ 1,123,529</u>        | <u>\$ 4,739,666</u>          | <u>\$ 11,082,066</u> |

THE CITY OF PENTICTON  
GENERAL REVENUE FUND  
STATEMENT OF OPERATIONS  
YEAR ENDED DECEMBER 31, 2020  
(UNAUDITED)

|   | <b>2020<br/>Budget</b> | <b>2020</b>         | <b>2019</b>         |
|---|------------------------|---------------------|---------------------|
| <b>Revenue</b>                              |                        |                     |                     |
| Taxation                                    | \$ 35,400,120          | \$ 35,302,596       | \$ 33,975,415       |
| Sales of Services                           | 15,847,852             | 15,380,607          | 16,008,960          |
| Government Grants and Transfers             | 2,090,241              | 6,973,281           | 3,688,659           |
| Transfer From Other Funds/Reserves          | 1,582,617              | 3,810,348           | 5,917,384           |
| Other Revenue                               | 8,058,388              | 7,717,239           | 10,677,879          |
| Other Contributions                         | 205,768                | 2,832,784           | 683,425             |
| Sale of Assets                              | 30,000                 | 182,175             | 62,414              |
| Collections For other Governments           | 23,378,000             | 18,608,225          | 20,985,914          |
|   | <u>86,592,986</u>      | <u>90,807,255</u>   | <u>92,000,050</u>   |
| <b>Expenditure</b>                          |                        |                     |                     |
| Salaries and Benefits                       | 24,871,380             | 23,841,770          | 24,660,270          |
| Goods and Services                          | 16,519,325             | 19,208,692          | 17,302,254          |
| Interest                                    | 934,459                | 738,645             | 953,193             |
| Principal Payments                          | 1,348,701              | 1,347,701           | 1,365,151           |
| Other Expenses                              | 2,366,302              | 1,193,324           | 1,829,550           |
| Vehicle & Equipment Maintenance             | 1,751,014              | 2,779,061           | 3,117,748           |
| Policing Agreement                          | 8,030,648              | 7,146,019           | 7,526,863           |
| Transfer to Other Funds/Reserves            | 7,393,157              | 14,662,529          | 12,929,031          |
| Transfers to Other Governments              | 23,378,000             | 18,604,627          | 21,023,951          |
|   | <u>86,592,986</u>      | <u>89,522,368</u>   | <u>90,708,011</u>   |
| <b>EXCESS OF REVENUES OVER EXPENDITURES</b> | <u>-</u>               | <u>1,284,887</u>    | <u>1,292,039</u>    |
| <b>CHANGE IN FUND BALANCES</b>              | -                      | 1,284,887           | 1,292,039           |
| <b>FUND BALANCES, BEGINNING OF YEAR</b>     | 7,849,993              | 7,849,993           | 6,557,954           |
| <b>FUND BALANCES, END OF YEAR</b>           | <u>\$ 7,849,993</u>    | <u>\$ 9,134,880</u> | <u>\$ 7,849,993</u> |

THE CITY OF PENTICTON  
RESERVE FUNDS  
STATEMENT OF FINANCIAL POSITION  
YEAR ENDED DECEMBER 31, 2020  
(UNAUDITED)

|  | <u>2020</u>          | <u>2019</u>          |
|--|----------------------|----------------------|
| Balance, Beginning of Year                 | \$ 23,948,866        | \$ 14,595,289        |
| <b>Add</b>                                 |                      |                      |
| <b>Transfers from:</b>                     |                      |                      |
| Revenue Funds                              | 6,874,039            | 6,088,229            |
| Interest Earned                            | 429,141              | 324,063              |
| Non-Statutory Reserves                     | -                    | 6,800,000            |
| <b>Deduct</b>                              |                      |                      |
| <b>Transfers to:</b>                       |                      |                      |
| Capital Funds                              | 3,066,225            | 3,520,493            |
| Revenue Funds                              | 322,979              | 338,222              |
|  | <u>\$ 27,862,842</u> | <u>\$ 23,948,866</u> |
| <br><b>STATUTORY RESERVE FUND BALANCES</b> |                      |                      |
| Equipment Replacement Reserve Fund         | 6,839,555            | 6,112,126            |
| Tax Sale Lands Reserve Fund                | 7,957                | 7,820                |
| Capital Reserve Fund                       | 3,791,237            | 2,272,450            |
| Land Acquisition Reserve                   | 84,784               | 83,326               |
| Local Improvement                          | 1,190,714            | 1,151,936            |
| Off-Site Parking Reserve Fund              | 128,950              | 126,732              |
| Community Works Reserve Fund               | 3,544,676            | 2,879,469            |
| Public Amenity Reserve                     | 120,474              | 118,048              |
| Affordable Housing Reserve                 | 220,580              | 216,433              |
| Alternative Transportation Reserve         | 156,127              | 153,442              |
| Asset Sustainability                       | 4,273,052            | 4,244,407            |
| Water Capital Reserve Fund                 | 951,978              | 935,879              |
| Sewer Capital Reserve Fund                 | 1,378,862            | 561,888              |
| Electric Capital Reserve Fund              | 5,173,896            | 5,084,910            |
| <b>Balance, End of Year</b>                | <u>\$ 27,862,842</u> | <u>\$ 23,948,866</u> |

THE CITY OF PENTICTON  
RESERVE FUNDS  
STATEMENT OF CHANGES IN FUND BALANCES  
YEAR ENDED DECEMBER 31, 2020  
(UNAUDITED)

|                            | Balance,<br>Beginning of<br>Year | Transfer from<br>General<br>Revenue Fund | Interest Earned   | Transfer to/from<br>General<br>Revenue/Capital<br>Fund | 2020<br>Total        |
|----------------------------|----------------------------------|--|-------------------|--|----------------------|
| <b>Reserve</b>             |                                  |  |                   |  |                      |
| Equipment Replacement      | \$ 6,112,126                     | \$ 1,867,282                             | \$ 107,114        | \$ (1,246,967)   | \$ 6,839,555         |
| Tax Sale Lands             | 7,820                            | -  | 137               | -  | 7,957                |
| Capital                    | 2,272,450                        | 1,778,471                                | 37,170            | (296,854)  | 3,791,237            |
| Land Acquisition           | 83,326                           | -  | 1,458             | -  | 84,784               |
| Local Improvement          | 1,151,936                        | 18,458                                   | 20,320            | -  | 1,190,714            |
| Off-Street Parking         | 126,732                          | -  | 2,218             | -  | 128,950              |
| Community Works            | 2,879,469                        | 1,476,868                                | 55,718            | (867,379)  | 3,544,676            |
| Public Amenity             | 118,048                          | -  | 2,426             | -  | 120,474              |
| Affordable Housing         | 216,433                          | -  | 4,147             | -  | 220,580              |
| Alternative Transportation | 153,442                          | -  | 2,685             | -  | 156,127              |
| Asset Sustainability       | 4,244,407                        | 932,768                                  | 73,881            | (978,004)  | 4,273,052            |
| Water Capital              | 935,879                          | -  | 16,099            | -  | 951,978              |
| Sewer Capital              | 561,888                          | 800,193                                  | 16,781            | -  | 1,378,862            |
| Electric Capital           | 5,084,910                        | -  | 88,986            | -  | 5,173,896            |
|                            | <b>\$ 23,948,866</b>             | <b>\$ 6,874,040</b>                      | <b>\$ 429,140</b> | <b>\$ (3,389,204)</b>                                  | <b>\$ 27,862,842</b> |

THE CITY OF PENTICTON  
RESERVES  
STATEMENT OF CHANGES IN FUND BALANCES  
YEAR ENDED DECEMBER 31, 2020  
(UNAUDITED)

|                             | Balance,<br>Beginning of<br>Year | Transfers In         | Transfers<br>Out      | Interest          | 2020<br>Total        |
|-----------------------------|----------------------------------|----------------------|-----------------------|-------------------|----------------------|
| <b>Non-Statutory</b>        |                                  |                      |                       |                   |                      |
| Asset Emergency             | \$ 2,694,943                     | \$ 1,224,311         | \$ (51,870)           | \$ -              | \$ 3,867,384         |
| Cemetery Land               | 133,000                          | -                    | -                     | -                 | 133,000              |
| Climate Action              | 432,061                          | 63,102               | -                     | -                 | 495,163              |
| COVID -19 Restart           | -                                | 4,711,000            | (962,724)             | -                 | 3,748,276            |
| Election                    | 30,000                           | 30,000               | -                     | -                 | 60,000               |
| Electric Surplus            | 18,385,889                       | 4,490,535            | -                     | -                 | 22,876,424           |
| Financial Stabilization     | 1,104,576                        | 962,724              | (962,724)             | -                 | 1,104,576            |
| Gaming                      | 2,630,767                        | 304,689              | (2,016,317)           | -                 | 919,139              |
| General Surplus             | 7,849,995                        | 1,284,887            | -                     | -                 | 9,134,882            |
| Investment Income           | 1,369,942                        | -                    | -                     | -                 | 1,369,942            |
| Marinas                     | 593,831                          | 57,836               | (153,770)             | -                 | 497,897              |
| Multi-Material BC           | 546,235                          | 466,740              | (246,000)             | -                 | 766,975              |
| Parking & Revitalization    | 51,765                           | -                    | -                     | -                 | 51,765               |
| Public Art                  | 76,771                           | -                    | -                     | -                 | 76,771               |
| RCMP                        | 543,294                          | 100,000              | (105,293)             | -                 | 538,001              |
| Sewer Equipment Replacement | 180,268                          | -                    | -                     | -                 | 180,268              |
| Sewer Surplus               | 1,488,567                        | 1,122,838            | -                     | -                 | 2,611,405            |
| Storm Water                 | -                                | 107,526              | -                     | -                 | 107,526              |
| Water Surplus               | 6,427,985                        | 1,934,947            | -                     | -                 | 8,362,932            |
| West Bench Capital          | 1,185,185                        | -                    | -                     | -                 | 1,185,185            |
| West Bench Water            | 1,488,384                        | -                    | (78,336)              | -                 | 1,410,048            |
|                             | 47,213,458                       | 16,861,135           | (4,577,034)           | -                 | 59,497,559           |
| <b>Statutory</b>            | 23,948,866                       | 6,874,040            | (3,389,204)           | 429,140           | 27,862,842           |
| <b>DCC</b>                  | 17,825,761                       | 1,729,040            | (818,268)             | 320,781           | 19,057,314           |
|                             | <u>\$ 88,988,085</u>             | <u>\$ 25,464,215</u> | <u>\$ (8,784,506)</u> | <u>\$ 749,921</u> | <u>\$106,417,715</u> |

THE CITY OF PENTICTON  
 RESERVE  
 COVID19 RESTART GRANT  
 YEAR ENDED DECEMBER 31, 2020  
 (UNAUDITED)

COVID19 RESTART GRANT FUND

**Add:**

Receipt of grant

**Deduct:**

Transfer to Financial Stabilization

**Balance, End of Year**

| 2020                |
|---------------------|
| \$ 4,711,000        |
| 962,724             |
| <u>\$ 3,748,276</u> |

See accompanying notes to the Consolidated Financial Statements.



THE CITY OF PENTICTON  
 SEWER REVENUE FUND  
 STATEMENT OF OPERATIONS  
 YEAR ENDED DECEMBER 31, 2020  
 (UNAUDITED)

|  | <b>2020<br/>Budget</b> | <b>2020</b>         | <b>2019</b>         |
|--|------------------------|---------------------|---------------------|
| <b>Revenue</b>   |                        |                     |                     |
| Sales of Services  | \$ 7,542,165           | \$ 7,041,749        | \$ 6,464,890        |
| Government Grants and Transfers                          | 173,394                | 152,338             | 174,654             |
| Other Contributions                                      | -                      | 125,000             | -                   |
| Transfer From Other Funds/Reserves                       | -                      | 2,611,369           | 1,238,157           |
|  | <u>7,715,559</u>       | <u>9,930,456</u>    | <u>7,877,701</u>    |
| <b>Expenditure</b>                                       |                        |                     |                     |
| Salaries and Benefits                                    | 1,835,791              | 1,797,468           | 1,881,362           |
| Goods and Services                                       | 2,553,931              | 3,053,271           | 2,469,665           |
| Interest   | 413,125                | 407,953             | 514,500             |
| Principal Payments                                       | 538,987                | 538,987             | 545,072             |
| Other Expenses   | -                      | 1,941               | 6,203               |
| Vehicle & Equipment Maintenance                          | 489,700                | 396,629             | 347,701             |
| Transfer to Other Funds/Reserves                         | 1,884,025              | 2,611,369           | 4,246,350           |
|  | <u>7,715,559</u>       | <u>8,807,618</u>    | <u>10,010,853</u>   |
| <b>EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES</b> | <u>-</u>               | <u>1,122,838</u>    | <u>(2,133,152)</u>  |
| <b>CHANGE IN FUND BALANCES</b>                           | -                      | 1,122,838           | (2,133,152)         |
| <b>FUND BALANCES, BEGINNING OF YEAR</b>                  | 1,488,567              | 1,488,567           | 3,621,719           |
| <b>FUND BALANCES, END OF YEAR</b>                        | <u>\$ 1,488,567</u>    | <u>\$ 2,611,405</u> | <u>\$ 1,488,567</u> |

THE CITY OF PENTICTON  
WATER REVENUE FUND  
STATEMENT OF OPERATIONS  
YEAR ENDED DECEMBER 31, 2020  
(UNAUDITED)

|  | <b>2020<br/>Budget</b> | <b>2020</b>         | <b>2019</b>         |
|--|------------------------|---------------------|---------------------|
| <b>Revenue</b>   |                        |                     |                     |
| Sales of Services  | \$ 8,994,753           | \$ 9,234,854        | \$ 9,213,484        |
| Transfer From Other Funds/Reserves                       | 78,336                 | 3,692,030           | 1,313,493           |
| Other Revenue  | -                      | 129,350             | -                   |
| Other Contributions                                      | 100,000                | 100,000             | -                   |
|  | <u>9,173,089</u>       | <u>13,156,234</u>   | <u>10,526,977</u>   |
| <b>Expenditure</b>                                       |                        |                     |                     |
| Salaries and Benefits                                    | 1,738,858              | 1,972,428           | 1,825,825           |
| Goods and Services                                       | 2,189,930              | 2,828,443           | 2,491,923           |
| Interest   | 285,475                | 280,662             | 338,526             |
| Principal Payments                                       | 422,123                | 422,123             | 422,123             |
| Other Expenses   | 29,340                 | 17,637              | 22,401              |
| Vehicle & Equipment Maintenance                          | 340,005                | 179,694             | 175,698             |
| Transfer to Other Funds/Reserves                         | 4,167,358              | 5,520,300           | 5,624,609           |
|  | <u>9,173,089</u>       | <u>11,221,287</u>   | <u>10,901,105</u>   |
| <b>EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES</b> | <u>-</u>               | <u>1,934,947</u>    | <u>(374,128)</u>    |
| <b>CHANGE IN FUND BALANCES</b>                           | -                      | 1,934,947           | (374,128)           |
| <b>FUND BALANCES, BEGINNING OF YEAR</b>                  | 6,427,989              | 6,427,989           | 6,802,117           |
| <b>FUND BALANCES, END OF YEAR</b>                        | <u>\$ 6,427,989</u>    | <u>\$ 8,362,936</u> | <u>\$ 6,427,989</u> |

THE CITY OF PENTICTON  
 ELECTRIC REVENUE FUND  
 STATEMENT OF OPERATIONS  
 YEAR ENDED DECEMBER 31, 2020  
 (UNAUDITED)

|  | <u>2020<br/>Budget</u> | <u>2020</u>          | <u>2019</u>          |
|--|------------------------|----------------------|----------------------|
| <b>Revenue</b>   |                        |                      |                      |
| Sales of Services  | \$ 42,557,749          | \$ 42,265,681        | \$ 43,097,201        |
| Other Revenue  | 9,548                  | 10,811               | 12,373               |
| Transfer From Other Funds/Reserves                       | 200,000                | -                    | 350,430              |
|  | <u>42,767,297</u>      | <u>42,276,492</u>    | <u>43,460,004</u>    |
| <b>Expenditure</b>                                       |                        |                      |                      |
| Salaries and Benefits                                    | 1,769,887              | 2,048,512            | 2,087,480            |
| Goods and Services                                       | 32,580,922             | 31,927,514           | 32,684,642           |
| Other Expenses   | 89,693                 | 77,306               | 53,500               |
| Vehicle & Equipment Maintenance                          | 210,081                | 231,693              | 203,759              |
| Transfer to Other Funds/Reserves                         | 8,116,714              | 3,500,932            | 9,101,018            |
|  | <u>42,767,297</u>      | <u>37,785,957</u>    | <u>44,130,399</u>    |
| <b>EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES</b> | <u>-</u>               | <u>4,490,535</u>     | <u>(670,395)</u>     |
| <b>CHANGE IN FUND BALANCES</b>                           | -                      | 4,490,535            | (670,395)            |
| <b>FUND BALANCES, BEGINNING OF YEAR</b>                  | 18,385,889             | 18,385,889           | 19,056,284           |
| <b>FUND BALANCES, END OF YEAR</b>                        | <u>\$ 18,385,889</u>   | <u>\$ 22,876,424</u> | <u>\$ 18,385,889</u> |

THE CITY OF PENTICTON  
 STORM WATER  
 STATEMENT OF REVENUE AND EXPENDITURE  
 YEAR ENDED DECEMBER 31, 2020  
 (UNAUDITED)

|  | <b>2020<br/>Budget</b> | <b>2020</b>       | <b>2019</b>       |
|--|------------------------|-------------------|-------------------|
| <b>REVENUE</b>   |                        |                   |                   |
| Sales of Services  | \$ 558,000             | \$ 562,948        | \$ 362,063        |
| <b>EXPENDITURE</b>                                       |                        |                   |                   |
| Salaries and Benefits                                    | 310,782                | 286,235           | 202,504           |
| Goods and Services                                       | 164,800                | 153,579           | 148,623           |
| Vehicle & Equipment Maintenance                          | 37,400                 | 18,565            | 17,322            |
| Transfer to Other Funds/Reserves                         | 45,018                 | -                 | -                 |
|  | <u>558,000</u>         | <u>458,379</u>    | <u>368,449</u>    |
| <b>EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES</b> | <u>\$ -</u>            | <u>\$ 104,569</u> | <u>\$ (6,386)</u> |

See accompanying notes to the Consolidated Financial Statements.

**THE CITY OF PENTICTON  
DEBT ISSUED AND OUTSTANDING  
DECEMBER 31, 2020  
(UNAUDITED)**

| LIA/B Law    | S/1 B Law  | Issue | Issue Date | Purpose                        | Issue Amount      | Outstanding Amount | Term (Years) | Maturity | Rate (%) | 2020 Payments  |                  |  |
|--------------|------------|-------|------------|--------------------------------|-------------------|--------------------|--------------|----------|----------|----------------|------------------|--|
|              |            |       |            |                                |                   |                    |              |          |          | Interest       | Principal        |  |
| General Fund |            |       |            |                                |                   |                    |              |          |          |                |                  |  |
| 9925         | 20005      | 72    | 12-Apr-00  | RCMP Building                  | \$ 2,500,000      | \$ -               | 20           | 2020     | 1.670    | \$ 20,875      | \$ 82,873        |  |
| 9925         | 20046      | 73    | 07-Nov-00  | RCMP Building                  | 1,500,000         | -                  | 20           | 2020     | 1.670    | 25,050         | 49,725           |  |
| 2003-15      | 2268       | 81    | 22-Apr-04  | Storm Sewer                    | 337,500           | 96,031             | 20           | 2024     | 2.850    | 9,619          | 10,207           |  |
| 2004-16      | 859-2004   | 85    | 25-Oct-04  | Parks-Land Acquisition         | 1,680,000         | 478,021            | 20           | 2024     | 2.250    | 37,800         | 50,807           |  |
| 2004-18      | 859/2004   | 85    | 25-Oct-04  | Road Works-S. Main St.         | 195,000           | 55,485             | 20           | 2024     | 2.250    | 4,388          | 5,897            |  |
| 2004-19      | 859/2004   | 85    | 25-Oct-04  | Road Design-Main St.           | 150,000           | 42,680             | 20           | 2024     | 2.250    | 3,375          | 4,536            |  |
| 2004-20      | 859/2004   | 85    | 25-Oct-04  | Integrated Waterfront          | 550,000           | 156,495            | 20           | 2024     | 2.250    | 12,375         | 16,633           |  |
| 2004-21      | 859/2004   | 85    | 25-Oct-04  | Youth Park                     | 50,000            | 14,227             | 20           | 2024     | 2.250    | 1,125          | 1,512            |  |
| 2004-11      | 1108/2004  | 93    | 06-Apr-05  | Wine Information Centre        | 800,000           | 239,196            | 20           | 2025     | 5.100    | 13,329         | 44,330           |  |
| 2004-20      | 1108-2004  | 93    | 06-Apr-05  | Integrated Waterfront          | 520,000           | 155,478            | 20           | 2025     | 5.100    | 8,664          | 28,815           |  |
| 2004-21      | 614/2005   | 95    | 13-Oct-05  | Youth Park                     | 150,000           | 48,601             | 20           | 2025     | 1.800    | 2,700          | 5,514            |  |
| 2005-18      | 615/2005   | 95    | 13-Oct-05  | Integrated Waterfront          | 825,000           | 267,307            | 20           | 2025     | 1.800    | 14,850         | 30,328           |  |
| 2006-15      | 17/17/2006 | 99    | 07-Nov-06  | Road Works-Fairview/Ind        | 1,595,000         | 615,232            | 20           | 2026     | 1.750    | 27,913         | 53,563           |  |
| 2006-17      | 17/17/2006 | 99    | 07-Nov-06  | Sportsfields                   | 3,200,000         | 1,234,322          | 20           | 2026     | 1.750    | 56,000         | 107,462          |  |
| 2006-33      | 273/2007   | 102   | 02-Nov-07  | Integrated Waterfront '06      | 350,000           | 154,575            | 20           | 2027     | 2.250    | 7,875          | 11,754           |  |
| 2006-76      | 024/2008   | 103   | 23-Apr-08  | Wellness Centre                | 3,000,000         | 1,486,221          | 20           | 2028     | 2.650    | 79,500         | 100,745          |  |
| 2007-41      | 333/2008   | 104   | 20-Nov-08  | Cemetery-Columbarium           | 2,500,000         | 1,238,518          | 20           | 2028     | 2.900    | 72,500         | 83,954           |  |
| 2007-52      | 333/2008   | 104   | 20-Nov-08  | Indoor Soccer Facility         | 1,000,000         | 495,407            | 20           | 2028     | 2.900    | 29,000         | 33,582           |  |
| 2007-57      | 333/2008   | 104   | 20-Nov-08  | Integrated Waterfront          | 530,000           | 262,566            | 20           | 2028     | 2.900    | 15,370         | 17,798           |  |
| 2007-52      | 638/2009   | 106   | 13-Oct-09  | Indoor Soccer Facility         | 415,000           | 227,048            | 20           | 2029     | 2.250    | 9,338          | 13,936           |  |
| 2007-52      | 15/30/2010 | 110   | 08-Apr-10  | Indoor Soccer Ph2              | 586,000           | 349,733            | 20           | 2030     | 2.890    | 16,935         | 19,679           |  |
| 2009-14      | 15/30/2010 | 110   | 08-Apr-10  | Pool Upgrades                  | 7,400,000         | 4,416,423          | 20           | 2030     | 2.890    | 213,860        | 248,505          |  |
| 2007-52      | 825/2011   | 116   | 04-Apr-11  | Indoor Soccer Facility         | 135,000           | 87,022             | 20           | 2031     | 4.200    | 5,670          | 4,534            |  |
| 2009-43      | 825/2011   | 116   | 04-Apr-11  | Road Wrks-Smythe Dr            | 447,000           | 288,141            | 20           | 2031     | 4.200    | 18,774         | 15,011           |  |
| 26/2018      |            |       |            | Downtown 300 Block Main Street | 1,530,000         | 918,000            | 5            |          | -        | 16,979         | 306,000          |  |
|              |            |       |            |                                | <b>31,945,500</b> | <b>13,326,729</b>  |              |          |          | <b>723,864</b> | <b>1,347,700</b> |  |

THE CITY OF PENTICTON  
DEBT ISSUED AND OUTSTANDING  
DECEMBER 31, 2020  
(UNAUDITED)

| LIA B Law         | S/1 B Law  | Issue Date | Issue | Purpose                   | Issue Amount         | Outstanding Amount   | Term (Years) | Maturity | Rate (%) | 2020 Payments       |                     |  |
|-------------------|------------|------------|-------|---------------------------|----------------------|----------------------|--------------|----------|----------|---------------------|---------------------|--|
|                   |            |            |       |                           |                      |                      |              |          |          | Interest            | Principal           |  |
| <b>Water Fund</b> |            |            |       |                           |                      |                      |              |          |          |                     |                     |  |
| 2006-07           | 17/07/2006 | 07-Nov-06  | 99    | Naramata Rd. Upgrade      | 4,670,000            | 1,801,339            | 20           | 2026     | 1.750    | 81,725              | 156,827             |  |
| 2007-83           | 333/2008   | 20-Nov-08  | 104   | Water Filtration Plant    | 4,000,000            | 1,981,629            | 20           | 2028     | 2.900    | 116,000             | 134,327             |  |
| 2007-83           | 638/2009   | 13-Oct-09  | 106   | Water Filtration Plant    | 3,900,000            | 2,133,708            | 20           | 2029     | 2.250    | 87,750              | 130,969             |  |
|                   |            |            |       |                           | <u>12,570,000</u>    | <u>5,916,676</u>     |              |          |          | <u>285,475</u>      | <u>422,123</u>      |  |
| <b>Sewer Fund</b> |            |            |       |                           |                      |                      |              |          |          |                     |                     |  |
| 2006-61           | 273/2007   | 02-Nov-07  | 102   | Septage Handling Facility | 1,050,000            | 463,724              | 20           | 2027     | 2.250    | 23,625              | 35,261              |  |
| 2008-10           | 333-2008   | 02-Nov-07  | 104   | Sewer System Upgrade      | 8,000,000            | 3,963,257            | 20           | 2028     | 2.900    | 232,000             | 268,654             |  |
| 2008-10           | 638-2009   | 13-Oct-09  | 106   | Sewer Plant Expansion     | 7,000,000            | 3,829,733            | 20           | 2029     | 2.250    | 157,500             | 235,072             |  |
|                   |            |            |       |                           | <u>16,050,000</u>    | <u>8,256,714</u>     |              |          |          | <u>413,125</u>      | <u>538,987</u>      |  |
|                   |            |            |       |                           | <u>\$ 60,565,500</u> | <u>\$ 27,500,119</u> |              |          |          | <u>\$ 1,422,464</u> | <u>\$ 2,308,810</u> |  |

THE CITY OF PENTICTON  
 CEMETERY PERPETUAL TRUST FUND  
 YEAR ENDED DECEMBER 31, 2020  
 (UNAUDITED)

|                                   | <u>2020</u>         | <u>2019</u>         |
|-----------------------------------|---------------------|---------------------|
| <b>ASSETS</b>                     |                     |                     |
| Bank Term Deposits                | \$ 1,088,227        | \$ 1,063,696        |
| <b>Less:</b>                      |                     |                     |
| Due To(From) General Revenue Fund | <u>(20,318)</u>     | <u>7,546</u>        |
|                                   | <u>\$ 1,108,545</u> | <u>\$ 1,056,150</u> |
| <br><b>SURPLUS</b>                |                     |                     |
| Balance, Beginning of Year        | \$ 1,056,150        | \$ 1,017,095        |
| <b>Add:</b>                       |                     |                     |
| Care Fund Contributions           | 52,437              | 39,037              |
| Interest Earned                   | <u>24,458</u>       | <u>23,918</u>       |
|                                   | <u>76,895</u>       | <u>62,955</u>       |
| <b>Deduct:</b>                    |                     |                     |
| Cemetery Maintenance              | <u>24,500</u>       | <u>23,900</u>       |
| <b>Balance, End of Year</b>       | <u>\$ 1,108,545</u> | <u>\$ 1,056,150</u> |

# Development Cost Charges (DCCs)

## Development Cost Charges

Development cost charges (DCCs) are fees that municipalities collect from new development to help pay for the cost of infrastructure services that are needed for community growth. DCCs are imposed by bylaw pursuant to the Local Government Act with the charges being intended to facilitate development by providing a method to fund capital projects related to roads, drainage (storm water), sewer, waterworks, and parkland. DCC funds can be expended either to fund projects fully at the time of project completion or can be used to offset debt servicing costs.

Local governments are permitted to temporarily lend available money from one DCC reserve fund to another. The money, along with appropriate interest, must be returned to the original reserve fund.

The City's DCC program supports community development and integrates with longer-term plans. Infrastructure requirements are based on the Official Community Plan (OCP) that estimates a resulting population of 41,900 by the end of 2046.

The Current DCC Bylaw No. 2007-79 was adopted Feb 4, 2008, however an interim bylaw with increased DCC rates was passed on March 2, 2021. Due to the age of the Bylaw, one of the City's initiatives for 2021 is a major update to the DCC Bylaw including realigning the Bylaw with the projected growth envisioned in the OCP. This review will update all relevant projects and costs for each respective DCC area and determine future funding needs for the community. During this review, all DCC fund usage since the last Bylaw update will be reviewed to ensure all projects have been funded appropriately, this may impact the reserve balances noted below. As part of the Bylaw update process, financial tracking and management procedures will be reviewed and updated.

## Municipal Assist Factors:

The *Local Government Act* requires local governments to assist in the cost of new infrastructure. The municipal assist factor reflects Council and the community's support towards the financing costs of new infrastructure. The level of the assist, determined by City Council, reflects a benefit to the existing population while encouraging development and housing affordability.

### City of Penticton assist factor

- Roads 5%
- Water Mains 15%
- Water Plants 3%
- Parks 5%
- Wastewater 15%
- Storm Water 3%





## Development Cost Charges (cont.)

### Development Cost Charges Reserve Funds

| DCC by Type      | Opening Balance      | DCCs Levied         | Interest          | Expenditures*     | Internal Transfers | Closing Balance      |
|------------------|----------------------|---------------------|-------------------|-------------------|--------------------|----------------------|
| Roads            | \$ 2,023,043         | \$ 221,692          | \$ 32,034         | \$ 377,296        | \$ 239,457         | \$ 1,665,015         |
| Parks            | 1,017,251            | 328,227             | 19,733            | 107,462           | -                  | \$ 1,257,749         |
| Storm (Drainage) | 451,100              | 145,479             | 11,173            | 108,510           | 239,457            | \$ 738,700           |
| Wastewater       | 9,936,906            | 825,345             | 180,025           | 125,000           | 131,926            | \$ 10,685,350        |
| Water            | 4,392,461            | 208,298             | 77,816            | 100,000           | 131,926            | \$ 4,710,500         |
| <b>Total</b>     | <b>\$ 17,825,761</b> | <b>\$ 1,729,040</b> | <b>\$ 320,781</b> | <b>\$ 818,268</b> | <b>\$ -</b>        | <b>\$ 19,057,314</b> |

\*Expenditures include project expenses and debt financing costs.

### Project Expenditures 2020

Roads:

- \$319k Transportation Master Plan

Sewer:

- \$125k Sanitary Sewer Master Plans

Storm Water:

- \$98k Main Street Upgrades from Industrial Avenue to Warren Ave

Water:

- \$100k Domestic Water Master Plans

### Planned DCC Spending

From the City's 2021-2025 Financial Plan, total planned project expenses are as follows:

Roads:

- \$927k for the Point Intersection at Kinney & South Main for realignment of Galt Ave (to be included as part of the updated DCC Bylaw)

Sewer:

- \$2.9M North Penticton Interceptor, Fairview Road to AWWTP
- \$3.1M AWWTP Third Clarifier

Water:

- \$911k Ridgedale Reservoir Upgrade

# 2020 Municipal Grant Program

Penticton’s vision to be a “vibrant, innovative, adventurous waterfront City focused on sustainability, community and economic opportunity” includes supporting our community through municipal grants. The purpose of municipal grants is to raise the quality of life for City of Penticton residents

by meeting the needs of community organizations and the objectives of City Council in meaningful, measurable ways. Municipal grants also include partnering agreements and consist of cash funding and in-kind support.

| Organization   | Total Support** |
|--|-----------------|
| ASK Wellness Society   | 101             |
| Canadian Mental Health Association                             | 6,000           |
| Canadian Sport School Hockey League (CSSHL)                    | 10,000          |
| Penticton & District Community Arts Council                    | 12,312          |
| Community Market (Farmer’s Market)                             | 4,696           |
| Curling Club - World Curling Tour                              | 9,000           |
| Downtown Penticton Association (Breezeway Improvement Project) | 5,000           |
| First Things First Okanagan                                    | 1,080           |
| Ha Ha Ha Kidzfest Society                                      | 3,000           |
| Hoodoo Adventures Company Ltd. *                               | 5,000           |
| Okanagan School of the Arts (Shatford Centre)                  | 36,479          |
| Peach Festival Society   | 20,000          |
| Peach Festival Society (Mini Royalty Parade)                   | 305             |
| Penticton & Area Access Society                                | 6,000           |
| Penticton Art Gallery Society                                  | 125,000         |
| Penticton BMX  | 4,200           |
| Penticton Cycling Association                                  | 2,500           |
| Penticton Dragonboat Festival Society                          | 10,092          |
| Penticton Lawn Bowling Club                                    | 5,127           |
| Penticton Recovery Resource Society                            | 9,684           |

\*Denotes Partnering Agreement

\*\*All listed amounts are rounded to the closest dollar

## 2020 Municipal Grant Program (cont.)

| Organization   | Total Support**   |
|--|-------------------|
| Penticton Senior's Drop in Centre                      | 10,000            |
| Penticton Tennis Club                                  | 5,161             |
| Red Cross HELP Depot                                   | 1,838             |
| Skaha Bluffs Park Watch Society                        | 15,000            |
| South Okanagan Loss Society (SOLS)                     | 8,400             |
| South Okanagan Minor Baseball Association              | 4,000             |
| South Okanagan Seniors Wellness Society                | 13,000            |
| South Okanagan Similkameen Volunteer Society           | 10,000            |
| SS Sicamous Society                                    | 65,000            |
| United Way Emergency Transportation Assistance Program | 7,290             |
| <b>2020 Grand Total</b>                                | <b>\$ 415,466</b> |

\*Denotes Partnering Agreement

\*\*All listed amounts are rounded to the closest dollar

# 2020 Permissive Tax Exemptions

| Applicant  | Civic Address                     | 2020 Municipal Taxes Foregone |
|--|-----------------------------------|-------------------------------|
| Affordable Living for Today Society                    | 245 Warren Ave. W.                | \$7,484                       |
| BC Wine Info Centre                                    | #101 - 553 Veas Dr.               | \$3,709                       |
| BPOE Penticton Elks Lodge #51                          | 343 Ellis St.                     | \$2,891                       |
| Cheers the Church                                      | 639 Main St.                      | \$6,514                       |
| Christian Science Society, Penticton, BC               | 608 Winnipeg St.                  | \$1,325                       |
| Community Foundation of the South Okanagan Similkameen | 501 Main St.                      | \$22,253                      |
| Concordia Lutheran Church of Penticton BC              | 2800 South Main St.               | \$4,772                       |
| Fraternal Order Of Eagles #4281                        | 1197 Main St.                     | \$4,206                       |
| Good Samaritan Canada                                  | 270 Hastings Ave.                 | \$59,631                      |
| Grace Mennonite Brethren Church                        | 74 Penticton Ave.                 | \$1,601                       |
| Green Mountain Congregation of Jehovah's Witnesses     | 52 Roy Ave.                       | \$3,493                       |
| Hellenic Community of Penticton                        | 1265 Fairview Rd.                 | \$1,541                       |
| Holy Cross School                                      | 1299 Manitoba St.                 | \$15,886                      |
| Luso Canadian Multicultural Society                    | 135 Winnipeg St.                  | \$2,364                       |
| Oasis United Church                                    | 2964 Skaha Lake Rd.               | \$11,158                      |
| Okanagan Boys & Girls Clubs                            | 1295 Manitoba St.                 | \$7,793                       |
| Okanagan Similkameen Neurological Society              | #103 - 550 Carmi Ave.             | \$1,397                       |
| OneSky Community Resources Society                     | 330 Ellis St.                     | \$12,029                      |
| OneSky Community Resources Society                     | 470 Edmonton Ave.                 | \$3,423                       |
| OneSky Community Resources Society                     | 500 Edmonton Ave.                 | \$1,022                       |
| OneSky Community Resources Society                     | 2434 Baskin St.                   | \$1,154                       |
| OneSky Community Resources Society                     | 2450 Baskin St.                   | \$1,157                       |
| OneSky Community Resources Society                     | 150 McPherson Cres.               | \$2,868                       |
| OneSky Community Resources Society                     | 154 McPherson Cres.               | \$2,868                       |
| OneSky Community Resources Society                     | 1160 Commercial Way               | \$2,951                       |
| OneSky Housing Society                                 | 285 Nanaimo Ave. W.               | \$10,970                      |
| Ooknakane Friendship Centre                            | 146 Ellis St.                     | \$3,930                       |
| Our Redeemer Lutheran Church of Penticton, B.C.        | 1370 Church St.                   | \$1,629                       |
| Penticton & District Community Arts Council            | 220 Manor Park Ave.               | \$12,722                      |
| Penticton & District Minor Hockey Association          | 399 Power St.                     | \$1,292                       |
| Penticton Alliance Church                              | 197 Brandon Ave.                  | \$4,112                       |
| Penticton and District Emergency Program Society       | 251 Dawson Ave.                   | \$1,525                       |
| Penticton and District Multicultural Society           | 340 Ellis St.                     | \$4,809                       |
| Penticton and District Society for Community Living    | 180 Industrial Ave. W.            | \$11,683                      |
| Penticton and District Society for Community Living    | 453 Winnipeg St. (Chestnut Place) | \$4,413                       |
| Penticton and District Society for Community Living    | 252 Conklin Ave.                  | \$2,056                       |

## 2020 Permissive Tax Exemptions (cont.)

| Applicant   | Civic Address                       | 2020 Municipal Taxes Foregone |
|---|-------------------------------------|-------------------------------|
| Penticton and District Society for Community Living | 146 & 150 Bruce Ct.                 | \$13,030                      |
| Penticton and District Society for Community Living | 234 Van Horne St.                   | \$2,739                       |
| Penticton and District Society for Community Living | 1706 Main St.                       | \$15,612                      |
| Penticton and District Society for Community Living | 259 Backstreet Blvd. up to 15 units | \$8,144                       |
| Penticton and Wine Country Chamber of Commerce      | 102 Ellis St.                       | \$2,817                       |
| Penticton Art Gallery                               | 199 Marina Way                      | \$21,094                      |
| Penticton Bethel Pentecostal Tabernacle             | 945 Main St.                        | \$7,291                       |
| Penticton Bethel Pentecostal Tabernacle             | 973 Main St.                        | \$4,716                       |
| Penticton Bethel Pentecostal Tabernacle             | 65 Preston Ave.                     | \$1,963                       |
| Penticton BMX Society                               | 630 Munson Mountain Rd.             | \$3,076                       |
| Penticton Christian School Society                  | #102 - 96 Edmonton Ave.             | \$842                         |
| Penticton Community Garden Society                  | 480 Vancouver Ave.                  | \$1,110                       |
| Penticton Curling Club                              | 505 Veas Dr.                        | \$11,937                      |
| Penticton Disc Golf Club                            | 500 Marina Way                      | \$6,808                       |
| Penticton First Baptist Church                      | 1498 Government St.                 | \$5,311                       |
| Penticton Free Presbyterian Church                  | 120 Preston Ave.                    | \$2,734                       |
| Penticton Golf & Country Club                       | 600 Comox St.                       | \$6,835                       |
| Penticton Golf & Country Club                       | 852 Eckhardt Ave. W                 | \$15,315                      |
| Penticton Kiwanis Housing Society                   | #101 - 150 Van Horne St.            | \$727                         |
| Penticton Kiwanis Housing Society                   | #103 - 150 Van Horne St.            | \$621                         |
| Penticton Kiwanis Housing Society                   | #105 - 150 Van Horne St.            | \$621                         |
| Penticton Kiwanis Housing Society                   | #113 - 150 Van Horne St.            | \$621                         |
| Penticton Kiwanis Housing Society                   | #115 - 150 Van Horne St.            | \$734                         |
| Penticton Kiwanis Housing Society                   | #312 - 150 Van Horne St.            | \$629                         |
| Penticton Kiwanis Housing Society                   | #112 - 150 Van Horne St.            | \$724                         |
| Penticton Kiwanis Housing Society                   | #104 - 150 Van Horne St.            | \$618                         |
| Penticton Kiwanis Housing Society                   | #102 - 150 Van Horne St.            | \$724                         |
| Penticton Kiwanis Housing Society                   | #201 - 150 Van Horne St.            | \$731                         |
| Penticton Kiwanis Housing Society                   | #209 - 150 Van Horne St.            | \$625                         |
| Penticton Kiwanis Housing Society                   | #211 - 150 Van Horne St.            | \$625                         |
| Penticton Kiwanis Housing Society                   | #213 - 150 Van Horne St.            | \$625                         |
| Penticton Kiwanis Housing Society                   | #215 - 150 Van Horne St.            | \$738                         |
| Penticton Kiwanis Housing Society                   | #214 - 150 Van Horne St.            | \$731                         |
| Penticton Kiwanis Housing Society                   | #212 - 150 Van Horne St.            | \$629                         |
| Penticton Kiwanis Housing Society                   | #210 - 150 Van Horne St.            | \$625                         |
| Penticton Kiwanis Housing Society                   | #204 - 150 Van Horne St.            | \$625                         |

## 2020 Permissive Tax Exemptions (cont.)

| Applicant  | Civic Address                   | 2020 Municipal Taxes Foregone |
|--|---------------------------------|-------------------------------|
| Penticton Kiwanis Housing Society                          | #202 - 150 Van Horne St.        | \$731                         |
| Penticton Kiwanis Housing Society                          | #301 - 150 Van Horne St.        | \$731                         |
| Penticton Kiwanis Housing Society                          | #315 - 150 Van Horne St.        | \$738                         |
| Penticton Kiwanis Housing Society                          | #314 - 150 Van Horne St.        | \$731                         |
| Penticton Kiwanis Housing Society                          | #310 - 150 Van Horne St.        | \$625                         |
| Penticton Kiwanis Housing Society                          | #308 - 150 Van Horne St.        | \$709                         |
| Penticton Kiwanis Housing Society                          | #304 - 150 Van Horne St.        | \$625                         |
| Penticton Kiwanis Housing Society                          | #302 - 150 Van Horne St.        | \$731                         |
| Penticton Kiwanis Housing Society                          | #401 - 150 Van Horne St.        | \$731                         |
| Penticton Kiwanis Housing Society                          | #413 - 150 Van Horne St.        | \$625                         |
| Penticton Kiwanis Housing Society                          | #415 - 150 Van Horne St.        | \$738                         |
| Penticton Kiwanis Housing Society                          | #414 - 150 Van Horne St.        | \$731                         |
| Penticton Kiwanis Housing Society                          | #412 - 150 Van Horne St.        | \$628                         |
| Penticton Kiwanis Housing Society                          | #410 - 150 Van Horne St.        | \$625                         |
| Penticton Kiwanis Housing Society                          | #408 - 150 Van Horne St.        | \$709                         |
| Penticton Kiwanis Housing Society                          | #406 - 150 Van Horne St.        | \$625                         |
| Penticton Kiwanis Housing Society                          | #404 - 150 Van Horne St.        | \$625                         |
| Penticton Kiwanis Housing Society                          | #402 - 150 Van Horne St.        | \$731                         |
| Penticton Lawn Bowling Club                                | 260 Brunswick St.               | \$5,420                       |
| Penticton Masonic Building Association                     | 416 Westminster Ave. W.         | \$3,200                       |
| Penticton New Beginnings Christian Fellowship              | #101 - 96 Edmonton Ave.         | \$842                         |
| Penticton Recovery Resource Society (Discovery House)      | 633 Winnipeg St.                | \$3,509                       |
| Penticton Safety Village Society                           | 490 Edmonton Ave.               | \$4,687                       |
| Penticton Seniors' Drop-In Centre Society                  | 2905 South Main St.             | \$24,081                      |
| Penticton Sikh Temple and Indian Cultural Society          | 3290 South Main St.             | \$9,071                       |
| Penticton Tennis Club                                      | 675 Marina Way                  | \$3,016                       |
| Penticton United Church                                    | 696 Main St.                    | \$3,638                       |
| Penticton Vineyard Community Church                        | #102 - 1825 Main St.            | \$9,802                       |
| S.S. Sicamous Restoration Society                          | 1099 Lakeshore Dr. W.           | \$9,568                       |
| Seventh-day Adventist Church (British Columbia Conference) | 290 Warren Ave. W.              | \$4,204                       |
| South Okanagan Similkameen Brain Injury Society            | 742 Argyle St.                  | \$2,361                       |
| South Okanagan Similkameen Brain Injury Society            | 332 Eckhardt Ave. W.            | \$2,842                       |
| South Okanagan Similkameen Medical Foundation              | 1802 Camrose St.                | \$4,243                       |
| South Okanagan Similkameen Medical Foundation              | 1748 Camrose St.                | \$6,081                       |
| South Okanagan Women in Need Society                       | Hughes House                    | \$0                           |
| South Okanagan Women in Need Society                       | Tamarack                        | \$0                           |
| South Okanagan Women in Need Society                       | #102 - 1027 Westminster Ave. W. | \$1,419                       |

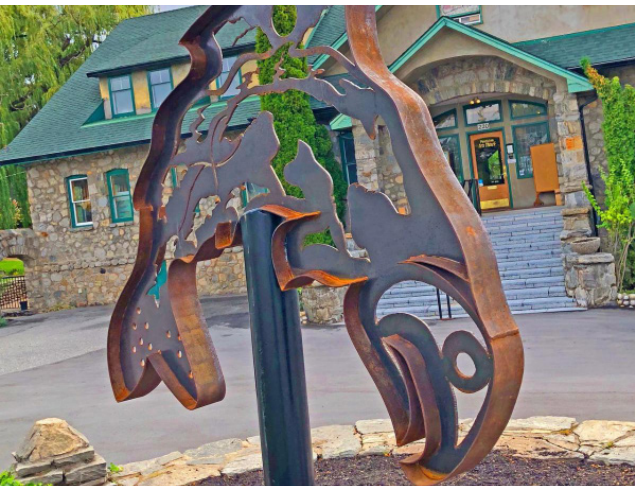
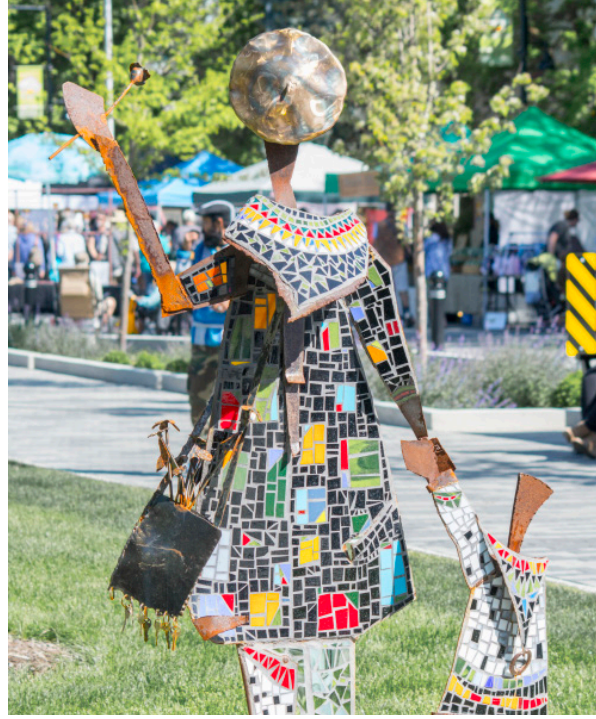
## 2020 Permissive Tax Exemptions (cont.)

| Applicant   | Civic Address                   | 2020 Municipal Taxes Foregone |
|---|---------------------------------|-------------------------------|
| South Okanagan Women in Need Society                                  | #101 - 1027 Westminster Ave. W. | \$688                         |
| St. Andrew's Presbyterian Church                                      | 397 Martin St.                  | \$1,522                       |
| St. Andrew's Presbyterian Church                                      | 157 Wade Ave. W.                | \$2,489                       |
| St. Ann's Parish  | 1296 Main St.                   | \$6,699                       |
| St. Ann's Parish (St. John Vianney Church)                            | 361 Wade Ave. W.                | \$3,008                       |
| St. Ann's Parish (Penticton Recovery Resource Society)                | 397 Wade Ave. W.                | \$1,484                       |
| St. Ann's Parish (Pregnancy Support Program under OneSky Communities) | 200 Bennett Ave.                | \$1,573                       |
| St. Saviour's Anglican Church   | 150 Orchard Ave.                | \$4,943                       |
| The British Columbia Society for the Prevention of Cruelty to Animals | 2200 Dartmouth Dr.              | \$14,846                      |
| The Care Closet   | 574 Main St.                    | \$2,238                       |
| The Church of Jesus Christ of Latter-day Saints in Canada             | 2946 South Main St.             | \$5,400                       |
| The Penticton Church of the Nazarene                                  | 523 Jermyn Ave.                 | \$3,009                       |
| The Penticton Horseshoe Pitchers Club                                 | 2905 South Main St.             | \$2,228                       |
| The Penticton Kinsmen Disability Resource Center Society              | 216 Hastings Ave.               | \$9,864                       |
| The Salvation Army Penticton  | 2399 South Main St.             | \$11,688                      |
| The Salvation Army Penticton  | 2469 South Main St.             | \$3,722                       |
| The Salvation Army Penticton  | 318 Ellis St.                   | \$4,216                       |
| YMCA of Okanagan Association  | 630 Birch Ave.                  | \$2,472                       |
| <b>Total 2020 Permissive Tax Exemptions</b>                           |                                 | <b>\$580,440</b>              |

# 2020 Revitalization Tax Exemptions

| Civic Address                                   | 2020 Municipal Taxes Foregone |
|---|-------------------------------|
| 1000 Lakeshore Drive                            | \$4,267                       |
| 117 - 2203 Dartmouth Drive                      | \$1,159                       |
| 121 - 2203 Dartmouth Drive                      | \$966                         |
| 125 - 2203 Dartmouth Drive                      | \$966                         |
| 129 - 2203 Dartmouth Drive                      | \$1,199                       |
| 135 Front Street                                | \$13,346                      |
| 1356 Commercial Way                             | \$1,009                       |
| 1374 Commercial Way                             | \$5,728                       |
| 161 Ellis Street                                | \$3,077                       |
| 182 Industrial Court                            | \$1,623                       |
| 192 Industrial Court                            | \$2,271                       |
| 198 Ellis Street                                | \$5,805                       |
| 2060 Government Street                          | \$1,559                       |
| 21 Lakeshore Drive West                         | \$92,534                      |
| 2147 Dartmouth Road                             | \$5,015                       |
| 232 Rosetown Ave                                | \$2,651                       |
| 260 (270) Martin Street                         | \$1,246                       |
| 272 Dawson Avenue                               | \$8,571                       |
| 325 Van Horne Street                            | \$5,874                       |
| 331 Van Horne Street                            | \$5,107                       |
| 345 Van Horne Street                            | \$5,329                       |
| 3475 Wilson Street                              | \$88,696                      |
| 351 Van Horne Street                            | \$5,104                       |
| 399 Main Street                                 | \$8,708                       |
| 409 Ellis Street                                | \$458                         |
| 437 Martin Street                               | \$959                         |
| 52 Front Street                                 | \$380                         |
| 535 Main Street                                 | \$3,276                       |
| 553 Veas Drive                                  | \$90,803                      |
| 647 Okanagan Avenue E                           | \$5,646                       |
| 682 Okanagan Avenue                             | \$5,763                       |
| 99 White Avenue E                               | \$4,039                       |
| <b>Total 2020 Revitalization Tax Exemptions</b> | <b>\$383,134</b>              |







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